

Northbridge Public Schools

Northbridge School Committee

87 Linwood Avenue, Whitinsville, Massachusetts 01588 (508) 234-8156 FAX (508) 234-8469 www.nps.org

Michael LeBrasseur, Chairperson, mlebrasseur@nps.org, Joseph Strazzulla, Vice-Chairperson,
Michael Clements, Kate Tracy, Randi Zanca

Northbridge Public Schools School Committee Meeting Tuesday, March 28, 2017 6:15PM Northbridge High School Media Center

- I. Call to Order (6:15 PM)
- II. Attendance
- III. Motion to meet in executive session pursuant to Massachusetts General Laws chapter 30A section 21(a) for the following purposes:
 - a. Purpose (2) to conduct collective bargaining with the NTA, specifically to hear the NTA Jones grievance; and
 - b. Purpose (3) to discuss strategy with respect to collective bargaining, specifically to deliberate and determine a response to the NTA Jones grievance.
- IV. Regular Session Call to Order (7:00 PM)
- V. Pledge of Allegiance
- VI. Statement of Audio and Video Recording
- VII. Statement of Mission
- VIII. Public Comment (7:05)
- IX. Recognition (7:10)
 - a. 2017 John and Abigail Adams Scholars
- X. Presentation (7:25)
 - a. Carissa Letendre - Blackstone Valley Youth Leadership Academy
 - b. Senator Michael Moore, Senator Ryan Fattman, Representative David Muradian
- XI. Superintendent Report (8:00)
- XII. Consent Agenda (8:05)
 - a. Warrant 37-38s 3/16/2017 \$212,857.45
- XIII. Action (8:10)
 - a. Line Item Transfers
 - b. FY18 Budget

- XIV. Discussion (8:12)
 - a. School Committee Self-Evaluation
- XV. Informational
 - a. End of Year Audit Report FY16
 - b. School Attending Reports: 2015-2016, 2016-2017
- XVI. School Committee Individual Comments (8:20)
- XVII. Motion to meet in executive session pursuant to Massachusetts General Laws chapter 30A section 21(a) for the following purposes:
 - a. Regarding Grievance Hearing with AFL-CIO, STATE COUNCIL 93, LOCAL 1709, Unit C - Custodial, Not to Reconvene in Open Session
 - b. Purpose (3) to discuss strategy with respect to collective bargaining, specifically to deliberate and determine a response to the NTA Jones grievance.
- XVIII. Adjournment

**Northbridge High School
Class of 2017 Recipients
John and Abigail Adams Scholarship**

**BANIQUED, TRISHA
BLISS, JACOB
BLOEM, CALI
BROCHU, RYAN
BURCHARD, CHLOE
CACCIOLA, JENNIFER
CANOY, JOSEPH
DARAPHET, ALINA
DONAHUE, KENNETH
FERRARO, MEGHAN
GIDEON, BAILEY
GO, ELIJAH
HAAS, ANNEMARIE
JOHNSON, NICHOLAS
KENYON, JOCELYN
LANE, ISABELLA
LEBLANC, MARC
LE DUC, PAUL
MACNEIL, JAKE
MARZEC, JOHN
MCLAUGHLIN, MARY
MELTON, ALEXIS
MORGANELLI, BRENDAN
MULGREW, NOAH
MUNHALL, TIARA
NIGRO, ABIGAIL
PRIOR, MOLLY
REGAN, ILONA
REICHERT, GEOFFREY
REILLY, NOLAN
RUSSELL, JULIA
SENOSK, ASHLEY
SHENIAN, SOPHIA
SMICK, JILLIAN
WERMUTH, JOSEPHINE
WILLIAMS, SEBASTIAN**



Catherine Stickney <cstickney@nps.org>

community service project

1 message

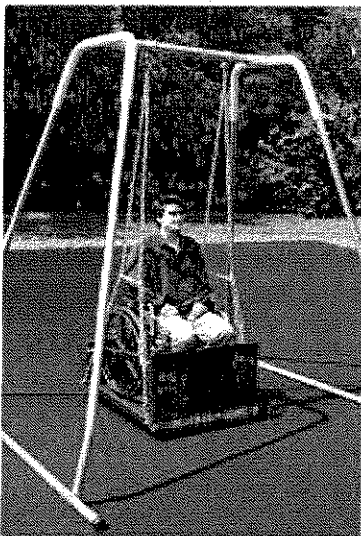
Carissa Letendre <crletendre@student.nps.org>

Fri, Mar 3, 2017 at 10:54 AM

To: Catherine Stickney <cstickney@nps.org>

Dear Dr Stickney,

I am a sophomore in Northbridge High school, and part of The Blackstone Valley Youth Leadership Academy. The Blackstone Valley Youth Leadership Academy requires participants to perform a community service project. I would like to add a wheelchair accessible swing to both elementary school playgrounds (Northbridge Elementary School, and Balmer School). Before I begin fundraising, I would like permission to install the swings. I would also like to know if any permits would be needed to install the swings. My guidance counselor, Mrs Hubbell informed me that you would be the best person to ask. I will attach a photo of the swings I would like to install. Thank You for taking the time to read my email.



Sincerely,
Carissa Letendre

**SCHOOL COMMITTEE
AGENDA ITEM SUMMARY
(ACTION ITEM)**

**Agenda Item
For School Committee Meeting of
March 14, 2017**

SUBJECT: Line item transfer – Legal Expenses

Person(s) preparing Agenda Item: Melissa Walker

Title: Business Manager

Listing of Attachments (supporting documentation):

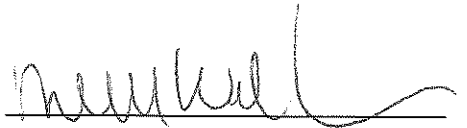
BACKGROUND: Based upon spending to date and anticipated spending for the remainder of the school year, a transfer of funds into the legal accounts is necessary.

STATUS: Available funds have been identified in the heating line item to cover the additional funds needed in the legal line items.

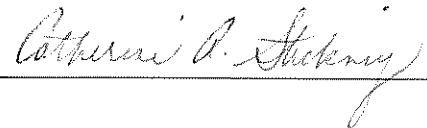
FINANCIAL IMPLICATION: A transfer between line items is needed. This will not increase the bottom line of the FY17 budget.

RECOMMENDATION: That the School Committee approves a transfer of \$21,000 from the Heat, All Buildings line item into the Negotiations – Legal Services line item and a transfer of \$23,000 from the Heat, All Buildings line item into the Special Education Attorney line item.

Recommended by: _____



Recommended by the Superintendent: _____



Superintendent's Proposed FY2018 Budget

Presentation to School Committee

February 28, 2017

Mission & Goals

- The mission of the Northbridge Public Schools is to prepare our students to become responsible, contributing members of society by providing a challenging, rigorous educational program which will maximize academic achievement, enable intellectual, physical, social, and emotional development in an atmosphere which promotes creative and critical thinking.
 - Strategic Plan Goals
 1. **Teaching and Learning:** All students will reach their maximum potential for college and career readiness including academics, as well as social and emotional well-being.
 2. **Buildings and Operations:** The Northbridge Public Schools will provide a creative and challenging academic and social atmosphere that is safe, supportive, and respectful.
 3. **Communication and Community:** Student achievement will be maximized - producing healthy, knowledgeable, active members of global and local societies.
-

FY18 Budget Process

- October – November 2016: School Committee hosted three Budget Input Forums
- November 2016: School Committee compiled and reviewed data from public input sessions and set budget priorities/parameters:

Priorities:

- Improve student achievement at Balmer School (Level 3 status)
- Keep the High School competitive
- Address technology deficiencies and focus on 21st Century Learning

Parameters:

- Level services budget
- Prioritized list of essential needs to potentially add/restore in FY18 budget
- December 2016: Site based managers submitted detailed level services budget to Superintendent, along with prioritized list of essential needs/strategic additions
- January 2017: School Committee met with site based managers to review budget detail and prioritized list of essential needs/strategic additions
- January – February 2017: Discussions at Budget Subcommittee, School Committee, and Finance Committee meetings to discuss next steps

Budget Recap

- Failed override in May 2014 resulted in budget reductions and increased fees:
- FY2015
 - Reduced level services operating budget by \$1.1 Million
 - Elimination of 18.9 FTE's = 21 Positions – 14 Teachers and 7 Support Staff
 - Reduction to supplies, contracted services, technology, stipends, and extra-curricular activities
 - Cut golf, hockey, swimming, wrestling, & Middle School sports
- FY2016
 - Reduced level services operating budget by \$250,000 (not including transportation savings)
 - Limited transportation services – cut 4 buses ~ \$225,000 savings
 - Elimination of 2.0 FTE's = 2 Positions – 2 Teachers
 - Reorganization and reduction of stipends resulted in elimination of Director of Instructional Technology and .5 Instructional Technology Specialist
 - Increased fees by ~ \$142,000
 - Added a transportation fee and increased fees for pre-school, athletics, activities, parking and facility rental
- FY2017
 - Budget was built as a level services budget as to avoid another year of reductions
 - Additional revolver funds utilized to balance the budget
- Continued cost savings initiatives
 - In-district therapeutic program, energy savings/net metering agreements, copier savings

FY2018 Level Services Operating Budget

Category	FY 2017	FY 2018	Increase/ (Decrease)	% Change	% of Budget
Salaries	19,004,228	19,798,468	794,240	4.18%	71.90%
Supplies/Materials/Texts	278,909	296,164	17,255	6.19%	1.10%
Professional Development	80,647	82,338	1,691	2.10%	0.30%
Instructional Contracted Services	282,499	307,678	25,179	8.91%	1.10%
Athletics	281,407	281,479	72	0.03%	1.10%
Technology	222,776	249,385	26,609	11.94%	0.80%
Utilities	869,715	851,771	(17,944)	-2.06%	3.30%
Custodial/Maintenance	520,818	471,318	(49,500)	-9.50%	1.80%
Transportation	1,107,085	1,160,615	53,530	4.84%	4.20%
Out of District Tuition & Trans	3,360,208	3,255,598	(104,610)	-3.11%	12.60%
Title I	242,494	242,494	0	0.00%	1.00%
Other Expenses	252,399	255,017	2,618	1.04%	0.90%
	26,503,185	27,252,325	749,140	2.83%	100%

Other expenses includes: copier lease/maintenance, attorney fees, dues/memberships, advertising, Medicaid billing, postage, and MTRS grant expenses.

FY18 Expense Drivers

Category	Increase/ (Decrease)	Notes
Salaries	\$ 794,240	<ul style="list-style-type: none"> Steps/Lanes/Contract Obligations No confirmed retirees Returning LOA's/Pro-rated salaries ~100k Cost neutral: K teacher → K inclusion teacher
Transportation	\$ 53,530	<ul style="list-style-type: none"> Contract rate increase Same # of buses/level of services
OOD Tuition & Trans	\$ (104,610)	<ul style="list-style-type: none"> First decrease since 2012 5 students currently placed do not require services next year: graduating/moving/returning to public schools setting In-house OOD transportation run
Custodial/Maintenance	\$ (49,500)	<ul style="list-style-type: none"> One-time purchases made in 2017: floor scrubbers, maintenance van, field repairs
Utilities	\$ (17,944)	<ul style="list-style-type: none"> Increase in cost of electricity offset by decrease in cost of gas Potential for additional savings: net metering agreement awaiting connection, Green Communities grant opportunity

Prioritized List of Strategic Additions

Need Identified	FTE	Cost
District - IT Director/Technician*	1.0	90,000
HS - .5 Vocational Coordinator (Career Academies)	0.5	28,253
HS - Health & Wellness Teacher*	1.0	56,506
Balmer - Paraprofessional* (to make one in each inclusion classroom)	1.0	17,641
Balmer- .5 FTE Instructional Technology Specialist*	0.5	28,253
District - Part-time Out of District Coordinator (Increase in-district support)	0.5	40,000
MS - World Language Teacher*	1.0	56,506
NES - Behavior Technician	1.0	23,530
MS - Reading Specialist*	1.0	56,506
HS - .5 English Teacher (to make full time Broadcast Teacher)	0.5	28,253
MS - Behavior Technician*	1.0	23,530
Balmer - Reading Specialist	1.0	56,506
HS - World Language Teacher*	1.0	56,506
MS - Technology - Laptop carts/Chromebook carts		36,000
MS - Guidance Counselor	1.0	56,506
NES - Reading Specialist	1.0	56,506
Total Additions Listed Above	13.0	711,001

* Restoration – position reduced between FY14 and FY16.

FY18 Revenue (current projections)

- **Chapter 70 – State Aid – \$15,449,991**
 - \$46,100 increase over final FY17 Chapter 70 aid
 - Minimum required increase of \$20 per student
 - **Town Contribution – \$7,310,452**
 - Increase of \$377,930 over original May 2016 Town Contribution
 - **Appropriation (Chapter 70 + Town Contribution) – \$22,760,443**
 - Increase of \$506,000 over original May Appropriation
 - Does not factor in one-time increase to FY17 Appropriation of \$175,000 voted at the November 2016 Town meeting.
 - \$82,000 due to an increase in Chapter 70 and \$93,000 for one-time capital expenditures
 - **Grants – \$1,166,292**
 - Estimated to be level to FY17
-

Revolver Projections

FY2017 Revolver Projections

Starting Balance	2,994,095
2017 Revenue	1,905,625
2017 Expense	2,907,449
Ending Balance	1,992,271

- Amount needed from revolver > amount available from revolver
- Fully funding the amount needed from revolver is not an option
- When ending balance = minimum safety net, future annual spending from revolver should be limited to projected annual revenue

FY2018 Revolver Projections To Leave \$1M Balance

Starting Balance	1,992,271
2018 Revenue	1,806,000
2018 Expense	2,798,272
Ending Balance	1,000,000

FY2018 Revolver Projections Level + Strategic Needs

Starting Balance	1,992,271
2018 Revenue	1,806,000
2018 Expense	3,936,591
Ending Balance	(138,320)

Budget Gap

FY18 Level Services Budget	27,252,325
FY18 Strategic Additions	711,001
FY18 Recommended Budget	27,963,326
Less: FY18 Appropriation (\$506,000 > FY17)	22,760,443
Less: Capital Article May Town Meeting	100,000
Less: Anticipated Grant Revenue (Level to FY17)	1,166,292
Less: Revolver Available to leave \$1M	2,798,272
Budget Gap/Deficit	1,138,319

Options to Close the Gap:

- Increase the appropriation
- Utilize additional funds from revolvers (reduce balance below \$1M safety net)
- Budget reductions (mainly reductions to personnel)
- Override

Closing the Gap

- Increase the appropriation:
 - Request an increase above the proposed appropriation increase of \$506,000
 - Will there be a potential increase in Chapter 70 from the Legislature?
 - Final FY17 budget increased the minimum required Chapter 70 from \$20 per pupil to \$55 per pupil. If that happens again, it will result in an additional \$80,675
 - The Town has already factored this potential increase into the current appropriation increase proposed
 - If an additional Chapter 70 increase does not occur, the appropriation will not be reduced
 - If an additional Chapter 70 increase does occur, any amount >\$81,000 will be added to the appropriation
 - Utilize additional funds from revolvers:
 - Reduce balance below \$1M safety net
 - Increase deficit for FY19 as less revolver funds will be available
 - Budget reductions:
 - Elimination of requested strategic additions = up to \$711,001
 - Reductions to level services budget = ~ \$250,000 to \$550,000 depending on \$ funded from revolver
 - Override:
 - Support full budget request and sustain for at least 5 years with modest growth
 - Support partial budget request (level services or some increase to level services) and sustain for at least year 5 years with modest growth
 - Get through FY18 with no override and close the gap with other options above
 - Increase the need for an override in FY19
-

Should an Override be Considered?

- Factors to consider when deciding “When”:
 - FY18 Budget: May 2017 Town Meeting/Election
 - FY19 Budget: May 2018 Town Meeting/Election
 - Phased in over multiple town meetings/elections FY18 – FY22
 - Delayed timing results in larger need due to increasing budget and decreasing revolver balance
 - School Building Project Vote: ~ June 2018 –June 2019
 - Factors to consider when deciding “How much”:
 - Sustainable
 - Support the budget for at least 5 years
 - Support a budget with modest growth
 - Level services with/without strategic additions
 - Strategic additions added up front
 - Strategic additions phased in over years (i.e. \$120K - FY18; \$200K - FY19; \$150K - FY20, etc.)
 - No strategic additions (school administrator identified essential needs/restorations)
 - Impact on taxpayer
-

Summary

- Level services operating budget for FY18 requires a \$749,140 or 2.83% increase over FY17
 - Two largest increases in a level services budget are salaries, which increased by \$794,240 and transportation, which increased by \$53,530
 - A prioritized list of essential needs/strategic additions was compiled by school administrators identifying 13 FTE's recommended to be restored/added to the FY18 budget, along with some technology needs - additions total \$711,001
 - Recommended FY18 budget = 27,963,326 – an increase of \$1.4M or 5.5%
 - \$100,000 of capital expenses can be removed from the recommended operating budget and requested at the May Town Meeting in the form of a capital article
 - Chapter 70 only increased by the minimum \$20 per student, or \$46,100, and the Town Contribution increased by \$377,930 resulting in the school department's appropriation increasing by \$506,000 (\$81,970 additional chapter 70 added at November 2016 Town Meeting)
 - Grant funding is anticipated to remain level
 - \$2.7 million can be spent from revolver accounts to help fund the budget (leaving a \$1M reserve balance) but a budget deficit of \$1.1M remains
 - The budget deficit can be funded by additional appropriation, additional revolver, budget reductions and/or an override
 - Without additional funding for FY18, reductions will have to be made
 - If an override is not pursued for FY18, an override for FY19 will be highly likely
-

Important Upcoming Dates

- Presentation to Finance Committee - March 8, 2017
- Public Hearing - March 14, 2017
- School Committee Votes on the Budget - March 28, 2017
- Annual Spring Town Meeting - May 2, 2017

[Edit this form](#)

Northbridge School Committee Self Evaluation

Governance

	5 Strongly Agree	4 Agree	3 Disagree	2 Strongly Disagree	1 Don't Know
1. The committee's policies are clear and up-to-date.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2. The committee has adopted a mission statement.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3. The committee regularly evaluates its progress relative to the goals and objectives that have been adopted.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4. The committee refrains from involvement in the administration of the school system.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
5. The committee members take part in educational workshops and conferences to help them make informed decisions.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

6. Governance Comments

Operations

	5 Strongly Agree	4 Agree	3 Disagree	2 Strongly Disagree	1 Don't Know
7. Roles of committee officers are defined in committee policy and understood by all members.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
8. New members receive introductory training and	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

	5 Strongly Agree	4 Agree	3 Disagree	2 Strongly Disagree	1 Don't Know
orientation when they join the committee.					
9. Procedures and protocols for committee operations are published and understood.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

10. Operations Comments**Member Relations**

	5 Strongly Agree	4 Agree	3 Disagree	2 Strongly Disagree	1 Don't Know
11. Members treat each other with courtesy and respect.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
12. All members are encouraged to voice opinions and take positions on issues.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
13. Members respect the will of the majority and support decisions once they are made.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
14. Members share pertinent information with each other to prevent surprises and promote informed decision making.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
15. Members "do their homework" and come prepared to make decisions.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
16. Members understand the role of the individual as part of the whole group.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

17. Member Relations Comments

Committee/Superintendent Relations

	5 Strongly Agree	4 Agree	3 Disagree	2 Strongly Disagree	1 Don't Know
18. The committee regularly evaluates the superintendent using a mutually agreed-upon process.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
19. The types and frequency of communications are agreed to in advance.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
20. The superintendent is accessible to committee members.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
21. Committee members contact the superintendent when seeking information.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
22. The superintendent informs the committee of major personnel decisions.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
23. The superintendent and committee treat each other with mutual respect and professionalism.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
24. Both the committee and the superintendent operate on a "no-surprises" model.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

25. Committee/Superintendent Relations Comments**Strategic Planning and Fiscal Management**

5 Strongly Agree	4 Agree	3 Disagree	2 Strongly Disagree	1 Don't Know
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	5 Strongly Agree	4 Agree	3 Disagree	2 Strongly Disagree	1 Don't Know
26. A long term, strategic plan exists and is regularly reviewed.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
27. All constituencies of the school district are involved in the strategic planning process.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
28. The budget process is documented and published.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
29. Budgets are developed based on needs, from the "bottom-up."	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
30. The committee, as a group, presents and advocates the budget to the community.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
31. The committee receives regular reports with budget and financial status for the school system.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

32. Strategic planning and Fiscal Management Comments**Community Relations**

	5 Strongly Agree	4 Agree	3 Disagree	2 Strongly Disagree	1 Don't Know
33. The committee has a public relations plan for the school system	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
34. The committee encourages the inclusion of community members in as much decision making as possible.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
35. The committee works cooperatively with other branches of municipal government.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
36. The school system regularly reports its own progress and	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

5 Strongly Agree 4 Agree 3 Disagree 2 Strongly Disagree 1 Don't Know

accomplishments.

37. Community Relations Comments

Conduct of Meetings

5 Strongly Agree 4 Agree 3 Disagree 2 Strongly Disagree 1 Don't Know

38. Committee members receive sufficient information far enough in advance to prepare for meetings.



39. Public input is welcomed, and is done according to an established policy.



40. Full and sufficient debate is allowed.



41: Discussion is focused on issues, not personalities.



42. The physical setting is conducive to productive discussion and decision making.



43. Meetings are frequent enough to prevent overcrowded agendas.



44. Conduct of Meetings Comments

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**TOWN OF NORTHBRIDGE
NORTHBRIDGE PUBLIC SCHOOLS
SCHOOL DEPARTMENT END OF YEAR REPORT
YEAR ENDED JUNE 30, 2016
AND
REPORT OF CERTIFIED PUBLIC ACCOUNTANTS**

**INDEPENDENT AUDITORS' REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER COMPLIANCE
APPLICABLE TO MASSACHUSETTS SCHOOL DISTRICTS**

Members of the School Committee
Northbridge Public Schools
Northbridge, Massachusetts

Compliance

We have audited the compliance of Northbridge Public Schools, Northbridge, Massachusetts with the types of compliance requirements described in the Massachusetts Department of Elementary and Secondary Education *Compliance Supplement* applicable to Massachusetts School Districts for the year ended June 30, 2016.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts and grants applicable to School Districts.

Auditor's Responsibility

Our responsibility is to express an opinion on Northbridge Public School, Northbridge, Massachusetts's compliance to the types of requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller general of the United States; and the Massachusetts Department of Elementary and Secondary Education *Compliance Supplement*.

Those standards and the *Compliance Supplement* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on Massachusetts School District programs occurred. An audit includes examining, on a test basis, evidence about Northbridge Public Schools, Northbridge, Massachusetts's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance with the Massachusetts Department of Elementary and Secondary Education *Compliance Supplement*. However, our audit does not provide a legal determination on the Northbridge Public Schools, Northbridge, Massachusetts's compliance with those requirements.

Opinion

In our opinion, Northbridge Public School, Northbridge, Massachusetts complied, in all material respects, with the compliance requirements referred to above that are applicable to Massachusetts School Districts for the year ended June 30, 2016.

Internal Control Over Compliance

The management of Northbridge Public Schools, Northbridge, Massachusetts, is responsible for establishing and maintaining effective internal control over compliance with requirements referred to above. In planning and performing our audit of compliance, we considered Northbridge Public Schools, Northbridge, Massachusetts's internal control over compliance with the types of requirements that could have a direct and material effect on its ability to accurately report year-end information in accordance with Massachusetts DESE requirements in order to determine our auditing procedures that are appropriate in the circumstances for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Northbridge Public Schools, Northbridge, Massachusetts's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance in accordance with Massachusetts DESE requirements on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that a material noncompliance with a type of compliance in accordance with Massachusetts DESE requirements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance in accordance with a type of compliance with Massachusetts DESE requirements that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing on internal control and compliance and the results of that testing, as required by the Massachusetts Department of Elementary and Secondary Education, and not to provide an opinion on the effectiveness of the entity's internal control or compliance. Accordingly, this communication is not suitable for any other purpose.



Borgatti Harrison & Co.

Framingham, Massachusetts
February 23, 2017

Massachusetts Department of Elementary and Secondary Education FY16 END OF YEAR FINANCIAL REPORT

214 NORTHBRIDGE

For all related information go to:

<http://www.doe.mass.edu/finance/accounting/eov/214v-16>

SCHEDULE 1 REVENUE AND EXPENDITURE SUMMARY

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC. ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL

I. REVENUES

Line	A. REVENUE FROM LOCAL SOURCES				
15	Assessments Received by Regional Schools				0
20	E & D Fund Appropriations FY16: Revenues to Regional District				0
30	Tuition From Individuals				0
40	Tuition From Other Districts in Comm.				0
50	Tuition From Districts in Other States				0
60	Previous Yr. Unexpended Encumbrances (Carry Forward)				0
70	Transportation Fees				0
80	Earnings on Investments				0
90	Rental of School Facilities				0
100	Other Revenue			9,342	9,342
101	Medical Care and Assistance	275,702			275,702
105	Non Revenue Receipts				0
110	TOTAL REVENUE FROM LOCAL SOURCES	0	275,702	9,342	285,044

Line	B. REVENUE FROM STATE AID				
125	School Aid (Chapter 70)			15,275,081	15,275,081
130	Mass. School Building Authority Construction Aid	Contract			0
140	Pupil Transportation (Ch. 71A, 71B, 74)			14,257	14,257
170	Charter Tuition Reimbursements and Facilities Aid	Charter Reimb	-14	3,059	3,045
180	Circuit Breaker			593,273	593,273
190	Foundation Reserve, State Impact Aid, and Regional Bonus Aid			0	0
200	TOTAL REVENUE FROM STATE AID				15,885,656

State aid is not reported by program

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
I. REVENUES						
38 300 ESE Administered Grants	316,782	671,013	0		92,636	1,080,431
39 481 Other Federal Grants		18,483				18,493
40 490 TOTAL REVENUE FEDERAL GRANTS	316,782	689,506	0	0	92,636	1,098,924
D. REVENUE FROM STATE GRANTS						
42 510 ESE Administered Grants	0	0	0		84,830	84,830
43 590 Other State Grants					95,944	95,944
44 600 TOTAL REVENUE STATE GRANTS	0	0	0	0	180,774	180,774
E. REVENUE- REVOLVING & SPECIAL FUNDS						
46 610 School Lunch Receipts					873,977	873,977
47 620 Athletic Receipts					394,408	394,408
48 630 Tuition Receipts-School Choice	521,000	47,378	0			568,378
49 640 Tuition Receipts-Other	145,181	318,933				464,113
50 650 Other Local Receipts				87,431	36,714	124,144
51 660 Private Grants	0	0	0		96,239	96,239
52 670 TOTAL REVENUE REVOLVING & SPECIAL FUNDS	666,181	366,311	0	87,431	1,401,338	2,521,261

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

School Committee (1110)

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC. ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL

61	702	Clerical Salaries (02)			0
62	703	Other Salaries (03)		800	800
63	704	Contracted Services (04)		0	0
64	705	Supplies and Materials (05)		165	165
65	706	Other Expenses (06)		5,463	5,463
66	709	Sub-total		6,428	6,428

Superintendent (1210)

68	721	Professional Salaries (01)		130,566	130,566
69	722	Clerical Salaries (02)		43,350	43,350
70	723	Other Salaries (03)		0	0
71	724	Contracted Services (04)		2,900	2,900
72	725	Supplies and Materials (05)		6,004	6,004
73	726	Other Expenses (06)		8,636	8,636
74	729	Sub-total		191,456	191,456

Assistant Superintendents (1220)

76	741	Professional Salaries (01)		0	0
77	742	Clerical Salaries (02)		0	0
78	743	Other Salaries (03)		0	0
79	744	Contracted Services (04)		0	0
80	745	Supplies and Materials (05)		0	0
81	746	Other Expenses (06)		0	0
82	749	Sub-total		0	0

Other District-Wide Administration (1230)

84	761	Professional Salaries (01)		0	0
85	762	Clerical Salaries (02)		0	0
86	763	Other Salaries (03)		0	0
87	764	Contracted Services (04)		0	0
88	765	Supplies and Materials (05)		13,950	13,950
89	766	Other Expenses (06)		2,551	2,551
90	769	Sub-total		16,501	16,501

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL

Business and Finance (1410)

92	781	Professional Salaries (01)		97,177	97,177
93	782	Clerical Salaries (02)		85,216	85,216
94	783	Other Salaries (03)			0
95	784	Contracted Services (04)			0
96	785	Supplies and Materials (05)			0
97	786	Other Expenses (06)			0
98	789	Sub-total		182,393	182,393

Human Resources and Benefits (1420)

100	801	Professional Salaries (01)		49,923	49,923
101	802	Clerical Salaries (02)			0
102	803	Other Salaries (03)			0
103	804	Contracted Services (04)			0
104	805	Supplies and Materials (05)			0
105	806	Other Expenses (06)			0
106	809	Sub-total		49,923	49,923

Legal Service for School Committee (1430)

108	821	Professional Salaries (01)			0
109	822	Clerical Salaries (02)			0
110	823	Other Salaries (03)			0
111	824	Contracted Services (04)		64,308	64,308
112	825	Supplies and Materials (05)			0
113	826	Other Expenses (06)			0
114	829	Sub-total		64,308	64,308

Legal Settlements (1435)

116	844	Contracted Services (04)			0
117	845	Supplies and Materials (05)			0
118	846	Other Expenses (06)			0
119	849	Sub-total	0	0	0

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

District-wide Information Mgmt & Tech (1450)

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
121					
122				66,000	66,000
123				0	0
124				0	0
125				24,652	24,652
126				9,416	9,416
127				0	0
				100,068	100,068

Curriculum Directors (Supervisory) (2110)

129		87,813	101,626	0	0	189,440
130		0	70,210	0	0	70,210
131		0	0	0	0	0
132		0	5,656	0	0	5,656
133		0	2,423	0	0	2,423
134		3,533	4,000	0	0	7,533
135		91,346	183,915	0	0	275,261

Department Heads (Non-Supervisory) (2120)

137		0	0	0	0	0
138		0	0	0	0	0
139		0	0	0	0	0
140		0	0	0	0	0
141		0	0	0	0	0
142		0	0	0	0	0
143		0	0	0	0	0

School Leadership-Building (2210)

145				822,622	822,622
146				248,423	248,423
147				0	0
148				0	0
149				19,297	19,297
150				6,941	6,941
151				1,097,283	1,097,283

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

School Curriculum Leaders/Department Heads-Building Level (2220)

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
153	941	Professional Salaries (01)	0	0	0
154	942	Clerical Salaries (02)	0	0	0
155	943	Other Salaries (03)	0	0	0
156	944	Contracted Services (04)	0	0	0
157	945	Supplies and Materials (05)	0	0	0
158	946	Other Expenses (06)	0	0	0
159	949	Sub-total	0	0	0

Building Technology (2250)

161	961	Professional Salaries (01)		124,904	124,904
162	962	Clerical Salaries (02)		0	0
163	963	Other Salaries (03)		0	0
164	964	Contracted Services (04)		0	0
165	965	Supplies and Materials (05)		0	0
166	966	Other Expenses (06)		6,361	6,361
167	969	Sub-total		471	471
				131,736	131,736

Teachers, Classroom (2305)

169	981	Professional Salaries (01)	8,502,165	0	0	8,502,165
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Teachers, Specialists (2310)

171	1001	Professional Salaries (01)	112,190	1,955,629	0	0	2,067,818
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Instructional Coordinators and Team Leaders (Non-Supervisory) (2316)

173	1021	Professional Salaries (01)	282,530	36,225	0	0	318,755
174	1022	Clerical Salaries (02)	0	0	0	0	0
175	1023	Other Salaries (03)	0	0	0	0	0
176	1029	Sub-total	282,530	36,225	0	0	318,755

Medical/Therapeutic Services (2320)

178	1041	Professional Salaries (01)	0	424,969	0	0	424,969
179	1042	Clerical Salaries (02)	0	0	0	0	0
180	1043	Other Salaries (03)	0	0	0	0	0
181	1044	Contracted Services (04)	0	90,867	0	0	90,867
182	1049	Sub-total	0	515,836	0	0	515,836

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRI- BUTED	TOTAL
Substitute Teachers (2325)					
1063 Other Salaries (03)	137,111	126,115	0	0	263,226
1064 Contracted Services (04)	0	0	0	0	0
1069 Sub-total	137,111	126,115	0	0	263,226
All Non-Clerical Paraprofessionals/Instructional Assistants (2330)					
1083 Other Salaries (03)	16,111	1,129,979	0	0	1,146,090
1084 Contracted Services (04)	0	0	0	0	0
1089 Sub-total	16,111	1,129,979	0	0	1,146,090
Librarians and Media Center Directors (2340)					
1101 Professional Salaries (01)				151,446	151,446
1102 Clerical Salaries (02)				0	0
1103 Other Salaries (03)				0	0
1109 Sub-total				151,446	151,446
Professional Development Leadership (2351)					
1121 Professional Salaries (01)				15,721	15,721
1122 Clerical Salaries (02)				0	0
1125 Supplies and Materials (05)				0	0
1126 Other Expenses (06)				0	0
1129 Sub-total				15,721	15,721
Teacher/Instructional Staff-Professional Days (2353)					
1141 Professional Salaries (01)	157,761	46,651	0	0	204,411
1143 Other Salaries (03)	0	15,570	0	0	15,570
1149 Sub-total	157,761	62,221	0	0	219,982
Substitutes for Teachers/Instructional Staff at Prof. Development (2355)					
1163 Other Salaries (03)	4,125	726	0	0	4,851
Professional Development Stipends, Providers and Expenses (2357)					
1181 Professional Salaries (01)	0	0	0	0	0
1184 Contracted Services (04)	1,200	300	0	0	1,500
1185 Supplies and Materials (05)	6	0	0	0	6
1186 Other Expenses (06)	32,558	1,155	0	0	33,713
1189 Sub-total	33,764	1,455	0	0	35,219

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

Textbooks and Related Software/Media/Materials (2410)

215	1204	Contracted Services (04)	0	0	0	0	0
216	1205	Supplies and Materials (05)	7,905	0	0	0	7,905
217	1206	Other Expenses (06)	0	0	0	0	0
218	1209	Sub-total	7,905	0	0	0	7,905

Other Instructional Materials (2415)

220	1224	Contracted Services (04)	0	0	0	0	0
221	1225	Supplies and Materials (05)	113,934	15,277	0	0	129,211
222	1226	Other Expenses (06)	0	0	0	0	0
223	1229	Sub-total	113,934	15,277	0	0	129,211

Instructional Equipment (2420)

225	1244	Contracted Services (04)	0	0	0	0	0
226	1245	Supplies and Materials (05)	5,223	12,684	0	0	17,907
227	1246	Other Expenses (06)	0	0	0	0	0
228	1249	Sub-total	5,223	12,684	0	0	17,907

General Supplies (2430)

230	1265	Supplies and Materials (05)	56,650	2,989	0	0	59,639
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Other Instructional Services (2440)

232	1283	Other Salaries (03)	0	0	0	0	0
233	1284	Contracted Services (04)	0	115,722	0	0	115,722
234	1285	Supplies and Materials (05)	0	0	0	0	0
235	1286	Other Expenses (06)	16,391	0	0	0	16,391
236	1289	Sub-total	16,391	115,722	0	0	132,113

Classroom Instructional Technology (2451)

238	1304	Contracted Services (04)	2,200	0	0	0	2,200
239	1305	Supplies and Materials (05)	75,245	0	0	0	75,245
240	1306	Other Expenses (06)	0	0	0	0	0
241	1309	Sub-total	77,445	0	0	0	77,445

Other Instructional Hardware (2453)

243	1324	Contracted Services (04)	0	0	0	0	0
244	1325	Supplies and Materials (05)	0	0	0	0	0
245	1326	Other Expenses (06)	0	0	0	0	0
246	1329	Sub-total	0	0	0	0	0

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRI- BUTED	TOTAL
Instructional Software (2455)					
248	1344 Contracted Services (04)			0	0
249	1345 Supplies and Materials (05)			0	0
250	1346 Other Expenses (06)			0	0
251	1349 <i>Sub-total</i>			0	0
Guidance Including Guidance Counselors and Adjustment Counselors (2710)					
253	1361 Professional Salaries (01)	477,249	0	0	533,167
254	1362 Clerical Salaries (02)	41,199	0	0	41,199
255	1363 Other Salaries (03)	0	0	0	0
256	1364 Contracted Services (04)	0	0	0	0
257	1365 Supplies and Materials (05)	1,359	0	0	1,359
258	1366 Other Expenses (06)	185	0	0	185
259	1369 <i>Sub-total</i>	519,992	0	0	575,910
Testing and Assessment (2720)					
261	1381 Professional Salaries (01)	0	0	0	0
262	1382 Clerical Salaries (02)	0	0	0	0
263	1383 Other Salaries (03)	0	0	0	0
264	1384 Contracted Services (04)	0	0	0	0
265	1385 Supplies and Materials (05)	0	0	0	0
266	1386 Other Expenses (06)	0	0	0	0
267	1389 <i>Sub-total</i>	0	0	0	0
Psychological Services (2800)					
269	1401 Professional Salaries (01)	0	0	0	163,994
270	1402 Clerical Salaries (02)	0	0	0	0
271	1403 Other Salaries (03)	0	0	0	0
272	1404 Contracted Services (04)	0	0	0	0
273	1405 Supplies and Materials (05)	0	2,860	0	2,860
274	1406 Other Expenses (06)	0	0	0	0
275	1409 <i>Sub-total</i>	0	166,854	0	166,854

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

Attendance and Parent Liaison Services (3100)

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRI- BUTED	TOTAL
1421 Professional Salaries (01)					0
1422 Clerical Salaries (02)					0
1423 Other Salaries (03)					0
1424 Contracted Services (04)					0
1425 Supplies and Materials (05)					0
1426 Other Expenses (06)					0
1429 Sub-total				0	0

Medical/Health Services (3200)

1441 Professional Salaries (01)				281,816	281,816
1442 Clerical Salaries (02)				0	0
1443 Other Salaries (03)				3,700	3,700
1444 Contracted Services (04)				0	0
1445 Supplies and Materials (05)				5,081	5,081
1446 Other Expenses (06)				0	0
1449 Sub-total				290,597	290,597

Transportation Services (3300)

1461 Professional Salaries (01)					0
1462 Clerical Salaries (02)					0
1463 Other Salaries (03)					0
1464 Contracted Services (04)	679,043	264,350	7,457		950,850
1465 Supplies and Materials (05)					0
1466 Other Expenses (06)					0
1469 Sub-total	679,043	264,350	7,457	0	950,850

Food Services (3400)

1481 Professional Salaries (01)					0
1482 Clerical Salaries (02)					0
1483 Other Salaries (03)				28,991	28,991
1484 Contracted Services (04)					0
1485 Supplies and Materials (05)					0
1486 Other Expenses (06)					0
1489 Total				28,991	28,991

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
Athletics (3510)						
309	1501 Professional Salaries (01)					0
310	1502 Clerical Salaries (02)					0
311	1503 Other Salaries (03)					0
312	1504 Contracted Services (04)					0
313	1505 Supplies and Materials (05)					0
314	1506 Other Expenses (06)					0
315	1509 Sub-total				0	0
Other Student Activities (3520)						
317	1521 Professional Salaries (01)				30,078	30,078
318	1522 Clerical Salaries (02)					0
319	1523 Other Salaries (03)					0
320	1524 Contracted Services (04)					0
321	1525 Supplies and Materials (05)					0
322	1526 Other Expenses (06)					0
323	1529 Sub-total				30,078	30,078
School Security (3600)						
325	1541 Professional Salaries (01)					0
326	1542 Clerical Salaries (02)					0
327	1543 Other Salaries (03)					0
328	1544 Contracted Services (04)					0
329	1545 Supplies and Materials (05)					0
330	1546 Other Expenses (06)					0
331	1549 Sub-total				0	0
Custodial Services (4110)						
333	1561 Professional Salaries (01)					0
334	1562 Clerical Salaries (02)					0
335	1563 Other Salaries (03)				640,423	640,423
336	1564 Contracted Services (04)					0
337	1565 Supplies and Materials (05)				46,370	46,370
338	1566 Other Expenses (06)				1,450	1,450
339	1569 Sub-total				688,243	688,243

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES
A. BY SCHOOL COMMITTEE

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC. ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL
Heating of Buildings (4120)					
341	1574	Contracted Services (04)			0
342	1575	Supplies and Materials (05)			0
343	1576	Other Expenses (06)		220,904	220,904
344	1579	Sub-total		220,904	220,904
Utility Services (4130)					
346	1584	Contracted Services (04)		30,962	30,962
347	1585	Supplies and Materials (05)			0
348	1586	Other Expenses (06)		447,278	447,278
349	1589	Sub-total		478,240	478,240
Maintenance of Grounds (4210)					
351	1591	Professional Salaries (01)		97,452	97,452
352	1592	Clerical Salaries (02)			0
353	1593	Other Salaries (03)			0
354	1594	Contracted Services (04)			0
355	1595	Supplies and Materials (05)		43,830	43,830
356	1596	Other Expenses (06)			0
357	1599	Sub-total		141,282	141,282
Maintenance of Buildings (4220)					
359	1601	Professional Salaries (01)			0
360	1602	Clerical Salaries (02)			0
361	1603	Other Salaries (03)		187,976	187,976
362	1604	Contracted Services (04)		112,819	112,819
363	1605	Supplies and Materials (05)		75,990	75,990
364	1606	Other Expenses (06)			0
365	1609	Sub-total		376,785	376,785
Building Security System (4226)					
367	1614	Contracted Services (04)			0
368	1615	Supplies and Materials (05)			0
369	1616	Other Expenses (06)		57,845	57,845
370	1619	Sub-total		57,845	57,845

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC. ACTIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL
Maintenance of Equipment (4230)					
372	1621 Professional Salaries (01)				0
373	1622 Clerical Salaries (02)				0
374	1623 Other Salaries (03)				0
375	1624 Contracted Services (04)			13,532	13,532
376	1625 Supplies and Materials (05)			33,616	33,616
377	1626 Other Expenses (06)			73,190	73,190
378	1629 Sub-total			120,338	120,338
Extraordinary Maintenance (4300)					
380	1634 Contracted Services (04)				0
381	1635 Supplies and Materials (05)				0
382	1636 Other Expenses (06)				0
383	1639 Sub-total			0	0
Networking and Telecommunications (4400)					
385	1641 Professional Salaries (01)			82,219	82,219
386	1642 Clerical Salaries (02)			0	0
387	1643 Other Salaries (03)			0	0
388	1644 Contracted Services (04)			53,181	53,181
389	1645 Supplies and Materials (05)			21,890	21,890
390	1646 Other Expenses (06)			0	0
391	1649 Sub-total			157,290	157,290
Technology Maintenance (4450)					
393	1651 Professional Salaries (01)				0
394	1652 Clerical Salaries (02)				0
395	1653 Other Salaries (03)				0
396	1654 Contracted Services (04)				0
397	1655 Supplies and Materials (05)				0
398	1656 Other Expenses (06)				0
399	1659 Sub-total			0	0

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

Employer Retirement Contributions (5100)

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC. ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL
1661	Employer Retirement Contributions (5100)				0

Employee Separation Costs (5150)

1664	Professional Salaries (01)			14,879	14,879
1665	Clerical Salaries (02)				0
1666	Other Salaries (03)				0
1667	Contracted Services (04)			10,609	10,609
1669	Sub-total			25,488	25,488

Insurance (5200)

1672	Insurance for Active Employees (5200)				0
1673	Insurance for Retired School Employees (5250)				0
1674	Other Non Employee Insurance (5260)				0
1679	Sub-total			0	0

Rental Lease, Interest & Other Fixed Charges (5300, 5400, 5500, 5550)

1681	Rental-Lease Equipment (5300)				
1682	Rental-Lease Buildings (5350)			41,908	41,908
1683	Short-Term Interest RAN's (5400)				0
1684	Short Term Interest RAN's (5450)				0
1686	Other Fixed Charges (5500)				0
1686	School Crossing Guards (5550)			11,376	11,376
1689	Sub-total			53,284	53,284

Civic Activities and Community Services (6200)

1701	Professional Salaries (01)				0
1702	Clerical Salaries (02)				0
1703	Other Salaries (03)				0
1704	Contracted Services (04)				0
1705	Supplies and Materials (05)				0
1706	Other Expenses (06)	450			450
1709	Sub-total	0	0	0	450

Recreation (6300)

1711	Professional Salaries (01)				0
1712	Clerical Salaries (02)				0
1713	Other Salaries (03)				0
1714	Contracted Services (04)				0
1715	Supplies and Materials (05)				0
1716	Other Expenses (06)				0
1718	Sub-total			0	0

Health Non-Public Schools (6800)

1721	Professional Salaries (01)				0
1722	Clerical Salaries (02)				0
1723	Other Salaries (03)				0
1724	Contracted Services (04)				0
1725	Supplies and Materials (05)				0
1726	Other Expenses (06)				0
1729	Sub-total	0	0	0	0

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

A. BY SCHOOL COMMITTEE

	1	2	3	4	6	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRI- BUTED	TOTAL
446	1731 Professional Salaries (01)					0
447	1732 Clerical Salaries (02)					0
448	1733 Other Salaries (03)					0
449	1734 Contracted Services (04)	51,905				627,555
450	1735 Supplies and Materials (05)					0
451	1736 Other Expenses (06)					0
452	1739 Sub-total	51,905	0	0		627,555

Asset Acquisition & Improvement (7000)

154	1741 Purchase of Land & Buildings (7100, 7200)				26,000	26,000
155	1742 Equipment (7300, 7400)					0
156	1743 Capital Technology (7350)					0
157	1744 Motor Vehicles (7500, 7600)					0
158	1749 Sub-total				26,000	26,000

Long Term Debt (8000)

60	1751 Debt Retirement/Sch Construction (8100)					0
61	1752 Debt Service/Sch Construction (8200)					0
62	1753 Debt Service/Educ. & Other (8400, 8600)					0
63	1759 Sub-total				0	0

Payments to Other Districts (9000)

55	1770 Tuition to Mass. Schools (9100)	30,000				30,000
56	1780 School Choice Tuition (9110)	0	0			0
57	1790 Tuition to Commonwealth Charter Schools (9120)	0	0			0
58	1795 Tuition to Horace Mann Charter Schools (9120)					0
59	1800 Tuition to Out-of-State Schools (9200)					0
70	1810 Tuition to Non-Public Schools (9300)	779,959				779,959
71	1820 Tuition to Collaboratives (9400)	334,817				334,817
72	1840 Sub-total	0	1,144,776	0		1,144,776
73	1850 TOTAL EXPENDITURES BY SCHOOL COMMITTEE	10,865,591	7,457	0	4,702,628	21,942,447

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

B. BY CITY OR TOWN

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
1900 School Committee (1110)						
1910 Business and Finance (1410)					265,318	265,318
1912 Human Resources and Benefits (1420)						0
1914 Legal Services for School Committee (1430)						0
1916 Legal Settlements (1435)						0
1920 District-wide Info Management and Technology (1450)						0
1930 Librarians and Media Center Directors (2340)						0
1935 Other Instructional Materials (2415)					0	0
1940 Health Services (3200)					0	0
1950 Pupil Transportation (3300)						0
1960 School Security (3600)						0
1970 School Custodial Services (4110)						0
1972 Heating of School Buildings (4120)						0
1974 School Utility Services (4130)						0
1975 Maintenance of School Grounds (4210)						0
1976 Maintenance of School Buildings (4220)					59,702	59,702
1978 School Building Security System (4225)						0
1979 Maintenance of School Equipment (4230)						0
1990 Extraordinary Maintenance (4300)						0
1995 Networking & Telecommunications (4400)						0
1996 Technology Maintenance (4450)						0
2000 Employer Retirement Contributions (5100)					614,085	614,085

Employee Separation Costs (5150)

2003 Professional Salaries (01)						0
2004 Clerical Salaries (02)						0
2005 Other Salaries (03)						0
2006 Contracted Services (04)						0
2007 Sub-total					0	0
2010 Insurance For Active Employees (5200)					3,044,298	3,044,298
2020 Insurance For Retired School Employees (5250)					1,223,412	1,223,412
2030 Other Non-Employee Insurance (5260)					606,841	606,841
2040 Rental-Lease Equipment (5300)						0
2050 Rental-Lease Buildings (5350)						0

SCHEDULE 1

REVENUE AND EXPENDITURE SUMMARY

II. EXPENDITURES

B. BY CITY OR TOWN

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC. ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL
2060 Short-Term Interest RAN's (5400)					0
2065 Short-Term Interest - RAN's (5450)					0
2070 Other Fixed Charges (5500)					0
2075 School Crossing Guards (5550)					0
2080 Health Non-Public Schools (6800)					0
2090 Transportation Non-Public Schools (6900)					0
2100 Purchase of Land & Buildings (7100, 7200)					0
2110 Equipment (7300, 7400)					0
2115 Capital Technology (7350)					0
2120 Motor Vehicles (7500, 7600)					0
2130 Long-Term Debt Rdnre/Sch Construction (8100)					0
2140 Long-Term Debt Service/Sch Construction (8200)				213,500	213,500
2200 Long-Term Debt Service/Educ & Other (8400, 8500)				66,052	66,052
Payments to Other Districts (9000)					0
2210 Tuition to Mass Schools (9100)	0	229,979			229,979
2220 School Choice Tuition (9110)	637,359	243,619	0		880,978
2230 Tuition to Commonwealth Charter Schools (9120)	37,761	2,842			40,603
2235 Tuition to Horace Mann Charter Schools (9120)					0
2240 Tuition to Out-of-State Schools (9200)					0
2250 Tuition to Non-Public Schools (9300)					0
2260 Tuition to Collaboratives (9400)					0
2270 Regional School Assessment (9500)				1,152,230	1,152,230
2280 Sub-total	675,120	246,461	229,979	0	2,303,790
2290 TOTAL EXPENDITURES BY CITY OR TOWN	675,120	246,461	229,979	7,245,438	8,396,998

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY
C.2. EXPENDITURES FROM FEDERAL
GRANTS, STATE GRANTS AND
SPECIAL FUNDS

1	2	3	4	5	6	7	8	9	10	11	12
(intentionally left blank)	Federal Grants		State Grants		Revolving and Special Funds						
	ESE Admin-istered	Other	ESE Admin-istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	School Lunch	Other Local Receipts	Total
546											
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SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY
C.2. EXPENDITURES FROM FEDERAL
GRANTS, STATE GRANTS AND
SPECIAL FUNDS

1	2	3	4	5	6	7	8	9	10	11	12
(intentionally left blank)	Federal Grants		State Grants		Circuit Breaker	Revolving and Special Funds					Total
	ESE Administered	Other	ESE Administered	Other		Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	School Lunch	Other Local Receipts	
585											0
586											76,829
587						200					76,829
588						4,315				63,853	68,208
589									765,564		765,564
590						74,991	116,969	148,659			340,618
591						1,809		308,650			310,459
592											0
593										14,443	14,443
594											0
595						500				1	1
596											500
597										4,023	4,023
598											0
599											0
600											0
601											0
602											0
603		7,561									7,561
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											14,159

SCHEDULE 1
REVENUE AND EXPENDITURE SUMMARY
C.2. EXPENDITURES FROM FEDERAL
GRANTS, STATE GRANTS AND
SPECIAL FUNDS

1	2	3	4	5	6	7	8	9	10	11	12
(Intentionally left blank)	Federal Grants		State Grants		Revolving and Special Funds		Athletic Fund		School Lunch	Other Local Receipts	Total
	ESE Admin-istered	Other	ESE Admin-istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition				
3048											
3052							31,752				31,752
3054											0
3056	5,895										5,895
3058											0
3062											0
3064											0
3066											0
3072											0
3075											0
3076											0
3077	630,198				555,121						0
3078					3,770						1,185,319
3080	1,063,528	18,493	84,424	92,470	558,891	98,299	693,156	457,308	765,564	86,370	3,918,503

SCHEDULE 2
FY16 ASSESSMENTS RECEIVED FROM MEMBER
TOWNS OR CITIES OF REGIONAL SCHOOL DISTRICTS

	1	2	3	4	5	6
	MEMBER CITY/TOWN CODE	MINIMUM LOCAL CON- TRIBUTION	ADDITIONAL LOCAL CON- TRIBUTION	TRANSF & OTHER EX- PENDITURES	CAPITAL & DEBT EX- PENDITURES	TOTAL
639	3100 ACTON					0
640	3110 BOXBOROUGH					0
641	3120					0
642	3130					0
643	3140					0
644	3150					0
645	3160					0
646	3170					0
647	3180					0
648	3190					0
649	3200					0
650	3210					0
651	3220					0
652	3230					0
653	3240					0
654	3250					0
655	3260					0
656	3270					0
657	3280					0
658	3290					0
659	3300					0
660	3310					0
661	3320					0
662	3330					0
663	3340					0
664	3350					0
665	3360					0
666	3370					0
	TOTAL ASSESSMENTS RECEIVED FROM MEMBERS	0	0	0	0	0

Please mark
with an "X"
assessment
method used

(Check only one)

statutory ☐

agreement ☐

Difference
from Sched 1

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

1	2	3	4	5	6	7
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRICTED	TOTAL	CITY/TOWN APPRO- PRIATION
I. GENERAL FUND						
Curriculum Directors (Supervisory) (2110)						
3401 Professional Salaries (01)	87,813	101,626	0	0	189,440	
3402 Clerical Salaries (02)	0	70,210	0	0	70,210	
3403 Other Salaries (03)	0	0	0	0	0	
3404 Contracted Services (04)	0	5,656	0	0	5,656	
3405 Supplies and Materials (05)	0	2,423	0	0	2,423	
3406 Other Expenses (06)	3,633	4,000	0	0	7,633	
3409 Sub-total	91,346	183,915	0	0	275,261	
Department Heads (Non-Supervisory) (2120)						
3411 Professional Salaries (01)	0	0	0	0	0	
3412 Clerical Salaries (02)	0	0	0	0	0	
3413 Other Salaries (03)	0	0	0	0	0	
3414 Contracted Services (04)	0	0	0	0	0	
3415 Supplies and Materials (05)	0	0	0	0	0	
3416 Other Expenses (06)	0	0	0	0	0	
3419 Sub-total	0	0	0	0	0	
School Leadership-Building (2210)						
3421 Professional Salaries (01)				822,622	822,622	
3422 Clerical Salaries (02)				248,423	248,423	
3423 Other Salaries (03)				0	0	
3424 Contracted Services (04)				0	0	
3425 Supplies and Materials (05)				19,297	19,297	
3426 Other Expenses (06)				6,941	6,941	
3429 Sub-total				1,097,283	1,097,283	
School Curriculum Leaders/Department Heads-Building Level (2220)						
3431 Professional Salaries (01)	0	0	0	0	0	
3432 Clerical Salaries (02)	0	0	0	0	0	
3433 Other Salaries (03)	0	0	0	0	0	
3434 Contracted Services (04)	0	0	0	0	0	
3435 Supplies and Materials (05)	0	0	0	0	0	
3436 Other Expenses (06)	0	0	0	0	0	
3439 Sub-total	0	0	0	0	0	

**SCHEDULE 3
INSTRUCTIONAL EXPENDITURES**

	1	2	3	4	5	6	7
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/TECHNICAL	OTHER PROGRAMS	UNDISTRI- BUTED	TOTAL	CITY/TOWN APPRO- PRIATION
I. GENERAL FUND							
Building Technology (2250)							
707	3441	Professional Salaries (01)			124,904	124,904	
708	3442	Clerical Salaries (02)			0	0	
709	3443	Other Salaries (03)			0	0	
710	3444	Contracted Services (04)			0	0	
711	3445	Supplies and Materials (05)			6,361	6,361	
712	3446	Other Expenses (06)			471	471	
713	3449	Sub-total			131,736	131,736	
Teachers, Classroom (2305)							
715	3450	Professional Salaries (01)	0	0	0	8,502,165	
Teachers, Specialists (2310)							
717	3451	Professional Salaries (01)	1,955,629	0	0	2,067,818	
Instructional Coordinators and Team Leaders (Non-Supervisory) (2315)							
719	3461	Professional Salaries (01)	36,225	0	0	318,755	
720	3462	Clerical Salaries (02)	0	0	0	0	
721	3463	Other Salaries (03)	0	0	0	0	
722	3464	Sub-total	36,225	0	0	318,755	
Medical/ Therapeutic Services (2320)							
724	3465	Professional Salaries (01)	424,969	0	0	424,969	
725	3466	Clerical Salaries (02)	0	0	0	0	
726	3467	Other Salaries (03)	0	0	0	0	
727	3468	Contracted Services (04)	90,867	0	0	90,867	
728	3469	Sub-total	515,836	0	0	515,836	
Substitute Teachers (2325)							
730	3470	Other Salaries (03)	126,115	0	0	263,226	
731	3471	Contracted Services (04)	0	0	0	0	
732	3472	Sub-total	126,115	0	0	263,226	
All Non-Clerical Paraprofessionals/Instructional Assistants (2330)							
734	3473	Other Salaries (03)	1,129,979	0	0	1,146,090	
735	3474	Contracted Services (04)	0	0	0	0	
736	3475	Sub-total	1,129,979	0	0	1,146,090	

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

I. GENERAL FUND

Librarians and Media Center Directors (2340)

738	3476	Professional Salaries (01)	1	2	3	4	5	6	7
739	3477	Clerical Salaries (02)					151,446	151,446	0
740	3478	Other Salaries (03)					0	0	0
741	3479	Sub-total					151,446	151,446	0

Professional Development Leadership (2351)

743	3481	Professional Salaries (01)							
744	3482	Clerical Salaries (02)					15,721	15,721	
745							0	0	
746	3485	Supplies and Materials (05)					0	0	
	3486	Other Expenses (06)					0	0	
747	3489	Sub-total							

Teacher/Instructional Staff-Professional Days (2353)

749	3491	Professional Salaries (01)	157 761	46 651	0	0	204 411
750	3492	Other Salaries (03)	0	15 570	0	0	15 570
751	3493	Sub-total	157 761	62 221	0	0	

Substitutes for Teachers/Instructional Staff at Prof. Development (2365)

753	3494	Other Salaries (03)	4,125	726	0	0		4,851	
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Professional Development Stipends, Providers and Expenses (2367)

755	3495	Professional Salaries (01)	0	0	0	0	0
756	3496	Contracted Services (04)	1,200	300	0	0	1,500
757	3497	Supplies and Materials (05)	6	0	0	0	6
758	3498	Other Expenses (06)	32,558	1,155	0	0	33,713
759	3499	Sub-total	33,764	1,455	0	0	35,219

Textbooks and Related Software/Media/Materials (2410)

Contracted and Related Contractual Materials (4310)									
'61	3504	Contracted Services (04)		0	0	0			0
'62	3505	Supplies and Materials (05)		7,905	0	0			7,905
'63	3506	Other Expenses (06)		0	0	0			0
'64	3509	Sub-total		7,905	0	0			7,905

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	1	2	3	4	5	6	7
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL	CITY/TOWN APPRO- PRIATION
I. GENERAL FUND							
Other Instructional Materials (2415)							
766	3514	Contracted Services (04)	0	0	0	0	0
767	3515	Supplies and Materials (05)	113,934	0	0	129,210	0
768	3516	Other Expenses (06)	0	0	0	0	0
769	3519	Sub-total	113,934	0	0	129,210	0
Instructional Equipment (2420)							
771	3524	Contracted Services (04)	0	0	0	0	0
772	3525	Supplies and Materials (05)	5,223	0	0	17,907	0
773	3526	Other Expenses (06)	0	0	0	0	0
774	3529	Sub-total	5,223	0	0	17,907	0
General Supplies (2430)							
775	3535	Supplies and Materials (05)	56,650	0	0	59,639	0
Other Instructional Services (2440)							
778	3540	Other Salaries (03)	0	0	0	0	0
779	3541	Contracted Services (04)	0	0	0	115,722	0
780	3542	Supplies and Materials (05)	0	0	0	0	0
781	3543	Other Expenses (06)	16,391	0	0	16,391	0
782	3544	Sub-total	16,391	0	0	132,113	0
Classroom Instructional Technology (2451)							
784	3545	Contracted Services (04)	2,200	0	0	2,200	0
785	3546	Supplies and Materials (05)	75,245	0	0	75,245	0
786	3547	Other Expenses (06)	0	0	0	0	0
787	3548	Sub-total	77,445	0	0	77,445	0
Other Instructional Hardware (2453)							
789	3549	Contracted Services (04)	0	0	0	0	0
790	3550	Supplies and Materials (05)	0	0	0	0	0
791	3551	Other Expenses (06)	0	0	0	0	0
792	3552	Sub-total	0	0	0	0	0

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

	1	2	3	4	5	6	7
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	INDUSTRIE- UNITED	TOTAL	CITY/TOWN APPRO- PRIATION
I. GENERAL FUND							
Instructional Software (2455)							
794	3553	Contracted Services (04)					
795	3554	Supplies and Materials (05)					
796	3555	Other Expenses (06)					
797	3556	Sub-total					
Guidance including Guidance Counselors and Adjustment Counselors (2710)							
799	3561	Professional Salaries (01)	477,249	55,918			
800	3562	Clerical Salaries (02)	41,199			533,167	
801	3563	Other Salaries (03)				41,199	
802	3564	Contracted Services (04)					
803	3565	Supplies and Materials (05)	1,359				
804	3566	Other Expenses (06)	185			1,359	
805	3569	Sub-total	519,992	55,918		185	
Testing and Assessment (2720)							
807	3571	Professional Salaries (01)					
808	3572	Clerical Salaries (02)					
809	3573	Other Salaries (03)					
810	3574	Contracted Services (04)					
811	3575	Supplies and Materials (05)					
812	3576	Other Expenses (06)					
313	3579	Sub-total					
Psychological Services (2800)							
315	3581	Professional Salaries (01)					
316	3582	Clerical Salaries (02)		163,994		163,994	
317	3583	Other Salaries (03)					
318	3584	Contracted Services (04)					
319	3585	Supplies and Materials (05)		2,860		2,860	
320	3586	Other Expenses (06)					
321	3589	Sub-total					
322	3599	TOTAL INSTRUCTIONAL SERVICES	10,134,643	4,381,545	1,396,186	166,854	15,912,373
							0

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

INSTRUCTIONAL EXPENDITURES											
8	9	10	11	12	13	14	15	16	17	18	
Federal Grants		Revolving and Special Funds									Total
(Intention- ally left blank)	Other ESE- Administered Grants	State Grants			Private Grants & Gifts			Sch Choice & Other Day Tuition	Athletic Fund	Other Local Receipts	
II GRANTS AND OTHER FUNDING SOURCES											
Curriculum Directors (Supervisory) (2110)											
832	3601		13,000	0	0	0	0	0	0	202,440	
833	3602		810	0	0	0	0	0	0	71,020	
834	3603		0	0	0	0	0	0	0	0	
835	3604		0	0	0	0	0	0	0	0	
836	3605		0	0	0	0	0	0	0	5,656	
837	3606		0	0	0	0	0	0	0	2,423	
838	3609		1,500	0	0	0	0	0	0	9,033	
	Sub-total		15,310	0	0	0	0	0	0	290,571	
Department Heads (Non-Supervisory) (2120)											
840	3611		0	0	0	0	0	0	0	0	
841	3612		0	0	0	0	0	0	0	0	
842	3613		0	0	0	0	0	0	0	0	
843	3614		0	0	0	0	0	0	0	0	
844	3615		0	0	0	0	0	0	0	0	
845	3616		0	0	0	0	0	0	0	0	
846	3619		0	0	0	0	0	0	0	0	
	Sub-total		0	0	0	0	0	0	0	0	
School Leadership-Building (2210)											
848	3621		0	0	0	0	0	0	0	822,522	
849	3622		0	0	0	0	0	0	0	248,423	
850	3623		0	0	0	0	0	0	0	0	
951	3624		0	0	0	0	0	0	0	0	
852	3625		0	0	0	0	0	0	0	0	
953	3626		0	0	0	0	0	0	0	19,297	
354	3629		0	0	0	0	0	0	0	6,941	
	Sub-total		0	0	0	0	0	0	0	1,097,283	
School Curriculum Leaders/Department Heads-Building Level (2220)											
356	3631		1,605	0	0	0	0	0	0	1,605	
357	3632		0	0	0	0	0	0	0	0	
358	3633		0	0	0	0	0	0	0	0	
359	3634		0	0	0	0	0	0	0	0	
360	3635		0	0	0	0	0	0	0	0	
361	3636		0	0	0	0	0	0	0	0	
362	3639		1,605	0	0	0	0	0	0	1,605	
	Sub-total		1,605	0	0	0	0	0	0	1,605	

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

INSTRUCTIONAL EXPENDITURES												
II GRANTS AND OTHER FUNDING SOURCES												
Building Technology (2250)												
8	Federal Grants		State Grants				Revolving and Special Funds				17	18
	(Intentionally left blank)	Other ESE-Administered Grants	Other	ESE Administered	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	Other Local Receipts			
Professional Salaries (01)												
864	3641		0	0	0	0	0	0	0	0	0	124,904
865	3642		0	0	0	0	0	0	0	0	0	0
Other Salaries (03)												
867	3644		0	0	0	0	0	0	0	0	0	0
Contracted Services (04)												
868	3645		0	0	0	0	0	0	0	0	0	0
Supplies and Materials (05)												
869	3646		0	0	0	0	0	0	0	0	0	1,046
Other Expenses (06)												
870	3649		0	0	0	0	0	0	0	0	0	6,361
Sub-total												
871			0	0	0	0	0	0	0	0	0	471
Teachers, Classroom (2305)												
872	3650		55,099	0	0	0	0	0	0	0	0	1,046
Teachers, Specialists (2310)												
874	3651		194,027	0	2,310	0	0	160	247,315	0	0	8,557,264
Instructional Coordinators and Team Leaders (Non-Supervisory) (2315)												
876	3661		15,000	0	4,672	1,225	0	0	202,831	0	0	542,483
877	3662		0	0	0	0	0	0	0	0	0	0
878	3663		0	0	0	0	0	0	0	0	0	0
879	3664		15,000	0	4,672	1,225	0	0	202,831	0	0	542,483
Medical/ Therapeutic Services (2320)												
981	3665		0	0	0	0	0	0	650	0	0	425,619
982	3666		0	0	0	0	0	0	0	0	0	0
983	3667		0	0	0	0	0	0	0	0	0	0
984	3668		0	0	0	0	0	0	0	0	0	0
985	3669		0	0	0	0	0	0	0	0	0	90,867
Sub-total												
986			0	0	0	0	0	0	650	0	0	516,486
Substitute Teachers (2325)												
987	3670		0	0	0	0	0	0	0	0	0	263,226
988	3671		0	0	0	0	0	0	0	0	0	0
989	3672		0	0	0	0	0	0	0	0	0	0
Sub-total												
All Non-Clerical Paraprofessionals/Instructional Assistants (2330)												
991	3673		43,665	18,191	74,741	0	0	0	59,705	0	0	1,342,393
992	3674		0	0	0	0	0	0	0	0	0	0
993	3675		43,665	18,191	74,741	0	0	0	59,705	0	0	1,342,392
Sub-total												

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

INSTRUCTIONAL EXPENDITURES												
8	9	10	11	12	13	14	15	16	17	18		
Federal Grants			State Grants			Revolving and Special Funds						
(Intention- ally left blank)	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	Other Local Receipts	Total		
II GRANTS AND OTHER FUNDING SOURCES												
Librarians and Media Center Directors (2340)												
195	3676	Professional Salaries (01)	0	0	0	0	0	0	0	151,446	0	
196	3677	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	
197	3678	Other Salaries (03)	0	0	0	0	0	0	0	0	0	
198	3679	Sub-total	0	0	0	0	0	0	0	151,446	0	
Professional Development Leadership (2351)												
200	3681	Professional Salaries (01)	0	0	0	0	0	0	0	15,721	0	
201	3682	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0	
202	3685	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0	
203	3686	Other Expenses (06)	0	0	0	0	0	0	0	0	0	
204	3689	Sub-total	0	0	0	0	0	0	0	15,721	0	
Teacher/Instructional Staff Professional Days (2353)												
206	3691	Professional Salaries (01)	913	0	0	0	0	7,431	0	212,756	0	
207	3692	Other Salaries (03)	0	302	1,239	0	0	990	0	18,100	0	
208	3693	Sub-total	913	302	1,239	0	0	8,421	0	230,857	0	
Substitutes for Teachers/Instructional Staff at Prof. Development (2355)												
209	3694	Other Salaries (03)	0	0	0	0	0	0	0	4,851	0	
Professional Development Stipends, Providers and Expenses (2357)												
212	3695	Professional Salaries (01)	22,525	0	0	0	0	0	0	22,525	0	
213	3696	Contracted Services (04)	14,250	0	0	0	0	0	0	15,750	0	
214	3697	Supplies and Materials (05)	8,439	0	0	0	0	0	0	8,445	0	
215	3698	Other Expenses (06)	0	0	0	0	0	1,375	0	35,088	0	
216	3699	Sub-total	45,214	0	0	0	0	1,375	0	81,808	0	
Textbooks and Related Software/Media/Materials (2410)												
218	3704	Contracted Services (04)	0	0	0	0	0	0	0	0	0	
219	3705	Supplies and Materials (05)	0	0	0	0	0	0	0	7,905	0	
220	3706	Other Expenses (06)	0	0	0	0	0	0	0	0	0	
221	3709	Sub-total	0	0	0	0	0	0	0	7,905	0	

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

II GRANTS AND OTHER FUNDING SOURCES

Other Instructional Materials (2415)															
23	3714	Contracted Services (04)				0	0	0	0	0	0	0	0	0	0
24	3715	Supplies and Materials (05)			18,536	0	943	0	0	5,238	0	0	2,963	0	156,890
25	3716	Other Expenses (06)			0	0	0	0	0	0	0	0	0	0	0
26	3719	Sub-total			18,536	0	943	0	0	5,238	0	0	2,963	0	156,891
Instructional Equipment (2420)															
28	3724	Contracted Services (04)			0	0	0	0	0	0	0	0	0	0	0
29	3725	Supplies and Materials (05)			0	0	0	0	0	8,066	0	0	0	0	25,973
30	3726	Other Expenses (06)			0	0	0	0	0	0	0	0	0	0	0
31	3729	Sub-total			0	0	0	0	0	8,066	0	0	0	0	25,973
General Supplies (2430)															
33	3735	Supplies and Materials (05)			0	0	0	519	456	0	275	0	0	0	60,889
Other Instructional Services (2440)															
35	3740	Other Salaries (03)			0	0	0	0	0	0	0	0	0	0	0
36	3741	Contracted Services (04)			20,815	0	0	0	0	0	0	3,063	0	0	139,600
37	3742	Supplies and Materials (05)			0	0	0	0	0	0	0	0	0	0	0
38	3743	Other Expenses (06)			0	0	0	0	0	2,000	0	0	0	0	18,391
39	3744	Sub-total			20,815	0	0	0	0	2,000	0	3,063	0	0	157,991
Classroom Instructional Technology (2451)															
41	3745	Contracted Services (04)			0	0	0	0	0	0	0	0	0	0	2,200
42	3746	Supplies and Materials (05)			0	0	0	0	0	0	0	6,545	0	0	81,790
43	3747	Other Expenses (06)			0	0	0	0	0	0	0	0	0	0	0
44	3748	Sub-total			0	0	0	0	0	0	0	6,545	0	0	83,990
Other Instructional Hardware (2453)															
46	3749	Contracted Services (04)			0	0	0	0	0	0	0	0	0	0	0
47	3750	Supplies and Materials (05)			0	0	0	0	0	0	0	0	0	0	0
48	3751	Other Expenses (06)			0	0	0	0	0	0	0	0	0	0	0
49	3752	Sub-total			0	0	0	0	0	0	0	0	0	0	0

SCHEDULE 3
INSTRUCTIONAL EXPENDITURES

INSTRUCTIONAL EXPENDITURES										
8	9	10	11	12	13	14	15	16	17	18
Federal Grants			State Grants		Revolving and Special Funds					
(intention- ally left blank)	Other ESE- Administered Grants	Other	ESE Admin- istered	Other	Circuit Breaker	Private Grants & Gifts	Sch Choice & Other Day Tuition	Athletic Fund	Other Local Receipts	Total
II GRANTS AND OTHER FUNDING SOURCES										
Instructional Software (2486)										
3753	Contracted Services (04)	0	0	0	0	0	0	0	0	0
3754	Supplies and Materials (05)	0	0	0	0	625	0	0	0	625
3755	Other Expenses (06)	0	0	0	0	0	0	0	0	0
3756	Sub-total	0	0	0	0	625	0	0	0	625
Guidance Including Guidance Counselors and Adjustment Counselors (2710)										
3761	Professional Salaries (01)	0	0	0	0	0	0	0	0	533,167
3762	Clerical Salaries (02)	0	0	0	0	0	0	0	0	41,199
3763	Other Salaries (03)	0	0	0	0	0	0	0	0	0
3764	Contracted Services (04)	0	0	0	0	0	0	0	0	0
3765	Supplies and Materials (05)	0	0	0	0	0	0	0	0	1,359
3766	Other Expenses (06)	0	0	0	0	0	0	0	0	185
3769	Sub-total	0	0	0	0	0	0	0	0	575,910
Testing and Assessment (2720)										
3771	Professional Salaries (01)	0	0	0	0	120	0	0	0	120
3772	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0
3773	Other Salaries (03)	0	0	0	0	0	0	0	0	0
3774	Contracted Services (04)	0	0	0	0	0	0	0	0	0
3775	Supplies and Materials (05)	9,690	0	0	0	0	0	0	0	9,690
3776	Other Expenses (06)	0	0	0	0	0	0	0	0	0
3779	Sub-total	9,690	0	0	0	120	0	0	0	9,810
Psychological Services (2800)										
3781	Professional Salaries (01)	0	0	0	0	0	0	0	0	163,994
3782	Clerical Salaries (02)	0	0	0	0	0	0	0	0	0
3783	Other Salaries (03)	0	0	0	0	0	0	0	0	0
3784	Contracted Services (04)	0	0	0	0	0	0	0	0	2,860
3785	Supplies and Materials (05)	0	0	0	0	0	0	0	0	0
3786	Other Expenses (06)	0	0	0	0	0	0	0	0	0
3789	Sub-total	0	0	0	0	0	0	0	0	166,854
3799	TOTAL INSTRUCTIONAL SERVICES	419,874	18,493	84,424	1,681	0	529,905	0	4,009	16,987,243

**SCHEDULE 4
SPECIAL EDUCATION EXPENDITURES
BY PLACEMENT**

**EXPENDITURES BY SCHOOL COMMITTEE,
CITY OR TOWN, AND CIRCUIT BREAKER**

	1 3-5 Yr. Olds all placements (doc032- 30, 48)	2 Age 6-21 Public School Programs (doc034-10, 20 & 48)	3 Age 6-21 Public Separate Day School (doc034-41)	4 Age 6-21 Private Separate Day School (doc034-50)	5 Age 6-21 Private Residential School (doc034-60)	6 Age 6-21 Homebound/ Hospital (doc034-70)	7 Age 6-21 Public Residential Institution (doc034-90)	8 Screening and Team Evaluation	9 TOTAL
89	Instructional Services(2000)								
90	3810 Supervisory (2100)	28,578	155,337						183,915
91	3815 School Building Leadership (2200)								0
92	3820 Teaching (2300)	594,856	3,233,330						3,828,186
93	3830 Textbooks & Instructional Equipment (2400)	22,791	123,861						146,672
94	3840 Guidance (2700)	8,669	47,229						55,918
95	3850 Psychological (2800)	25,927	140,927						166,854
96	3860 TOTAL INSTRUCTIONAL SERVICES	680,842	3,700,703	0	0	0	0	0	4,381,545
97	3870 Non-Public Health Services (6800)								0
98	Payments to Other Districts (9000)								
99	3880 Tuition to Mass. Schools (9100)		30,000				0		30,000
100	3885 School Choice Tuition (9110)	0	148,035	95,584	0	0	0		243,619
101	3887 Tuition to Commonwealth Charter Schools (9120)		2,842						2,842
102	3888 Tuition to Horace Mann Charter Schools (9120)								0
103	3890 Tuition to Out-of-State Schools (9200)								0
104	3900 Tuition to Private Schools (9300)								0
105	3910 Tuition to Collaboratives (9400)			338,587	936,213	398,868			1,335,080
106	3920 TOTAL TUITION	0	180,877	434,171	936,213	398,868	0	0	338,587
107	3930 EXP FROM GRANTS, REVOLVING FUNDS (NOT CB)	107,491	584,265		654,522				1,950,129
108	3950 TOTAL EXPENDITURES	788,333	4,465,845	434,171	1,590,735	398,868	0	0	7,677,952

PUPIL TRANSPORTATION REIMBURSEMENT
FUNCTIONS 3300, 6900

	1	2	3	4	5	6	7	8	9
	REIMBURSABLE		NON-REIMBURSABLE		DEPRECIATION (See Instructions)	REIMBURSABLE		NON-REIMBURSABLE	TOTAL (Sum of 8 and 9)
	EXPENDITURES FOR PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	BY PUBLIC UTILITIES	EXPENDITURES FOR PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL			REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	BY PUBLIC UTILITIES		
4000 Within the District	537,244		91,559			628,803	1,109	189	1,298
4010 Outside the District	9,520					9,520	1		1
4020 To and from Regular Pre-School						0			0
4040 TOTAL REGULAR EDUCATION	546,764	0	91,559	0		638,323	1,110	189	1,299

REGULAR EDUCATION

	EXPENDITURES FOR SPECIAL EDUCATION PUPILS TRANSPORTED WITHIN THE DISTRICT	EXPENDITURES FOR SPECIAL EDUCATION PUPILS TRANSPORTED OUTSIDE THE DISTRICT	DEPRECIATION (See Instructions)	TOTAL EXPENDITURES (Sum of columns 1 thru 4)	SPECIAL EDUCATION RIDERS TRANSPORTED WITHIN THE DISTRICT	SPECIAL EDUCATION RIDERS TRANSPORTED OUTSIDE THE DISTRICT	TOTAL SPECIAL EDUCATION RIDERS (Sum of cells 6 and 7)
4070 3-5 yr olds, all placements (doe032)	100,764			100,764	26		26
4080 age 6-21, public school programs (doe034-10, 20, & 40)	138,041	18,235		156,276	41	2	43
4110 age 6-21, public separate day school (doe034-41)		88,934		88,934		7	7
4120 age 6-21, ages, private separate day school (doe034-50)		480,568		480,568		24	24
4130 age 6-21, private residential school (doe034-60)		3,938		3,938		1	1
4140 age 6-21, homebound/hospital (doe034-70)				0			0
4150 age 6-21, public residential institutions (doe034-90)				0			0
4160 TOTAL SPECIAL EDUCATION	238,805	591,675	0	830,480	67	34	101

SPECIAL EDUCATION

	REIMBURSABLE	NON-REIMBURSABLE	DEPRECIATION (See Instructions)	TOTAL	REIMBURSABLE	NON-REIMBURSABLE	TOTAL
	EXPENDITURES FOR VOCATIONAL PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO & FROM SCHOOL	EXPENDITURES FOR VOCATIONAL PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL		(Sum of 1 thru 4)	VOCATIONAL RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	VOCATIONAL RIDERS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL	(Sum of 6 thru 8)
4190 Within the District	7,457			7,457			0
4200 Outside the District				0			0

CH 74 VOCATIONAL/TECHNICAL PROGRAMS

	REIMBURSABLE	NON-REIMBURSABLE	DEPRECIATION (See Instructions)	TOTAL	REIMBURSABLE	NON-REIMBURSABLE	TOTAL
	EXPENDITURES FOR NON-PUBLIC PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO & FROM SCHOOL	EXPENDITURES FOR NON-PUBLIC PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL		(Sum of 1 thru 4)	NON-PUBLIC RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	NON-PUBLIC RIDERS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCHOOL	(Sum of 6 thru 8)
4220 Within the District	45,417	6,488		51,905		1	1
4230 Outside the District				0			0

NON-PUBLIC TRANSPORTATION

1	2	3	4	5	6	7	8	9
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PUPIL TRANSPORTATION REIMBURSEMENT
FUNCTIONS 3300, 6900

	REIMBURSABLE		NON-REIM- BURSABLE EXPENDITURES FOR PUPILS TRANSPORTED LESS THAN 1 1/2 MILES FROM SCH MILES FROM SCH	DEPRE- CIATION (See Instructions)	TOTAL (Sum of 1 thru 4) 1 thru 6	REIMBURSABLE		NON-REIM- BURSABLE REGULAR DAY RIDERS TRANS- PORTED LESS THAN 1 1/2 MILES FROM SCHOOL FROM SCHOOL	TOTAL (Sum of 8 thru 9) 8 thru 9
	EXPENDITURES FOR PUPILS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	BY PUBLIC UTILITIES UTLITIES				REGULAR DAY RIDERS TRANSPORTED AT LEAST 1 1/2 MILES TO AND FROM SCHOOL	BY PUBLIC UTILITIES UTLITIES		
OTHER PROGRAMS									
4250	Racial Imbalance (NOT METCO)				0				0
4260	To and From Day Care Centers				0				0
4270	Other School Programs				0				0
4280	School Choice / Commonwealth Charter Schools				0				0
4283	Homeless Transportation To Outside the District	68			68				1
4285	Homeless Transportation From Outside the District	50,173			50,173				6

1060	4290	TOTALS FOR ALL PROGRAMS	888,683	591,675	98,047	0	1,578,406	1,201	34	190	1,425
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PUBLIC TRANSPORTATION AND PAYMENTS FROM REVOLVING/SPECIAL

1069	4310	PUBLIC TRANSPORTATION ASSESSMENT					0				
1070	4320	PAYMENTS FROM REVOLVING AND SPECIAL FUNDS			98,960		98,960				0

SCHEDULE 19

ANNUAL SCHOOL BUDGET
2016 - 2017

A.1 APPROPRIATION BY SCHOOL COMMITTEE

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOCATIONAL/TECHNICAL	OTHER PROGRAMS	UNDISTRIBUTED	TOTAL
7010 Administration (1000)				646,002	646,002
7030 Instruction (2000)	4,614,478				15,776,499
7040 Student Services (3100,3200)				350,662	350,662
7050 Pupil Transportation (3300)	697,495	7,689			1,000,895
7060 Food Service (3400)				35,550	35,550
7070 Student Body Activities (3510,3520)				29,754	29,754
7075 School Security (3600)					0
7080 Operations and Maintenance (4000)				2,364,084	2,364,084
7090 Extraordinary Maintenance (4300)					0
7100 Employer Retirement Contributions (5100)					0
7105 Employee Separation Costs (5150)					0
7110 Insurance for Active Employees (5200)					0
7120 Insurance Retired School Employees (5250)					0
7130 Other Non Employee Insurance (5260)					0
7140 Rent (5300)					0
7150 Debt Service-Short Term Interest PAN's (5400)				43,451	43,451
7155 Debt Service-Short Term Interest-BAN's (5150)					0
7160 Other Fixed Charges (5500)					0
7165 School Crossing Guards (5650)					0
7170 Other Community Services (6000)				11,704	11,704
7180 Non-Public Transportation (6900)	450				450
7190 Fixed Assets (7000)	56,930				793,513
7200 Long Term Debt Retirement/Sch Construction (8100)				26,500	26,500
7210 Long Term Debt Service/Sch Construction (8200)					0
7270 Long Term Debt Service/Educ & Other (8400,8600)					0
7280 Tuition to Mass Schools (9100)					0
7285 School Choice Tuition (9110)	31,501				31,501
7290 Tuition to Commonwealth Charter Schools (9120)	0	0			0
7295 Tuition to Horace Mann Charter Schools (9120)	0	0			0
7300 Tuition to Out-of-State Schools (9200)					0
7305 Tuition to Non-Public Schools (9300)					0
7310 Tuition to Collaboratives (9400)	765,783				765,783
7320 TOTAL APPROPRIATION BY SCHOOL COMMITTEE	378,095				378,095
	11,916,446	6,822,601	7,689	0	22,254,443

SCHEDULE 19

ANNUAL SCHOOL BUDGET

2016 - 2017

A.2 ESTIMATED EXPENDITURES BY CITY/TOWN

1	2	3	4	5	6
REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC. ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB-UTED	TOTAL
1125	7400 General Administrative Services (1000)			261,882	261,882
1126	7420 Educational Media (2340, 2415)			0	0
1127	7430 Pupil Support Services (3100, 3200)			0	0
1128	7440 Pupil Transportation (3300)			0	0
1129	7445 School Security (3600)			0	0
1130	7450 Operations and Maintenance (4000)			21,250	21,250
1131	7460 Extraordinary Maintenance (4300)			0	0
1132	7470 Employer Retirement Contributions (5100)			611,816	611,816
1133	7475 Employee Separation Costs (5150)			0	0
1134	7480 Insurance for Active Employees (5200)			3,071,781	3,071,781
1135	7490 Insurance Refined School Employees (5250)			1,146,516	1,146,516
1136	7500 Other Non-Employee Insurance (5260)			659,802	659,802
1137	7510 Rent (5300)			0	0
1138	7515 Debt Service-Short Term Interest RAN's (5400)			0	0
1139	7520 Debt Service-Short Term Interest BANS (6460)			0	0
1140	7530 Other Fixed Charges (5500)			0	0
1141	7535 School Crossing Guards (6550)			0	0
1142	7640 Other Community Services (6000)			0	0
1143	7650 Non-Public Transportation (5900)			0	0
1144	7660 Fixed Assets (7000)			0	0
1145	7870 Long-Term Debt Retirement/Sch Construction (6100)			208,500	208,500
1146	7580 Long-Term Debt Service/Sch Construction (8200)			62,271	62,271
1147	7640 Long-Term Debt Service/Educ & Other (8400, 8600)			0	0
1148	7645 Tuition to Mass. Schools (9100)	275,000		275,000	275,000
1149	7650 School Choice Tuition (9110)	659,952	251,872	910,824	910,824
1150	7655 Tuition to Commonwealth Charter Schools (9120)	11,136	838	11,974	11,974
1151	7660 Tuition to Horace Mann Charter Schools (9120)		0	0	0
1152	7665 Tuition to Out-of-State Schools (9200)			0	0
1153	7670 Tuition to Non-Public Schools (9300)			0	0
1154	7675 Tuition to Collaboratives (9400)			0	0
1155	7880 Regional School Assessments (9500)			0	0
1156	7690 TOTAL EXPENDITURES BY CITY/TOWN	670,088	252,710	275,000	1,259,396
1157	TOTAL ESTIMATED EXPENDITURES	12,586,534	7,075,311	282,689	30,755,455

SCHEDULE 19

ANNUAL SCHOOL BUDGET

2016 - 2017

B. ESTIMATED REVENUES-GENERAL FUND
REVENUES FROM LOCAL SOURCES FY17

	1	2	3	4	5	6
	REGULAR DAY	SPECIAL EDUCATION	CH 74 VOC- ATIONAL/ TECHNICAL	OTHER PROGRAMS	UNDISTRIB- UTED	TOTAL
164	7800	Assessments Received by Regional Schools				0
165	7810	Excess & Deficiency Fund Approp				0
166	7820	Tuition From Individuals				0
167	7830	Tuition From Other Districts in Comm.				0
168	7840	Tuition From Districts in Other States				0
169	7850	Transportation Fees				0
170	7860	Earnings on Investments				0
171	7870	Rental of School Facilities				0
172	7880	Other General Fund Revenue				0
173	7890	Medical Care and Assistance				0
74	7900	Non Revenue Receipts				0
75	7910	TOTAL REVENUE FROM LOCAL SOURCES	0	0	0	0

C. 2016 - 2017 REGIONAL SCHOOL DISTRICTS
APPROVED BUDGETS

1	2	3	4	5	6	7	8
MEMBER CITY/TOWN CODE	MINIMUM LOCAL CON- TRIBUTION	ADDITIONAL LOCAL CON- TRIBUTION	TRANSF & OTHER EXP ENDTURES	CAPITAL & DEBT EXP ENDTURES	TOTAL	ASSESSMENT APPROVED BY MEMBER TOWNS	BUDGETED EXCESS AND DEFICIENCY
184	8000				0		
185	8010				0		
186	8020				0		
187	8030				0		
188	8040				0		
189	8050				0		
190	8060				0		
191	8070				0		
192	8080				0		
193	8090				0		
194	8100				0		
195	8110				0		
196	8120				0		
197	8130				0		
198	8140				0		
199	8150				0		
200	8160				0		
201	8170				0		
202	8180				0		
203	8190				0		
204	8200				0		
205	8210				0		
206	8220				0		
207	8230				0		
208	8240				0		
209	8250				0		
210	8260				0		
211	TOTAL ASSESSMENTS RECEIVED FROM MEMBERS	0	0	0	0	0	0

Please mark with an "X" assessment method used for FY17

(Check only one)

statutory ☐

agreement ☐

EXPENDITURE SUMMARY FY16
ALL FUND TYPES

	1	2	3	4	5	6	7	8	9	10	11
	SCH COMM APPROP. RIATIONS	CITY/TOWN APPROP. RIATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BREAKER	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL LUNCH	OTHER LOCAL RECEIPTS	TOTAL
1220	8300 School Committee (1110)	6,428	0	0	0	0	0	0	0	0	271,746
1221	8305 Superintendent (1210)	191,456	0	0	0	0	0	0	0	0	191,456
1222	8310 Assistant Superintendents (1220)	0	0	0	0	0	0	0	0	0	0
1223	8315 Other District-Wide Administration (1230)	16,501	0	0	0	0	13,030	0	0	0	29,531
1224	8320 Business and Finance (1410)	182,393	0	0	0	0	0	0	0	0	182,393
1225	8325 Human Resources and Benefits (1420)	49,923	0	0	0	0	0	0	0	0	49,923
1226	8330 Legal Service For School Committee (1430)	64,308	0	0	0	0	0	0	0	0	64,308
1227	8335 Legal Settlements (1435)	0	0	0	0	0	0	0	0	0	0
1228	8340 District-wide Information Mgmt and Tech (1450)	100,068	0	0	0	0	1,500	0	0	0	101,568
1229	8345 Curriculum Directors (Supervisory) (2110)	275,261	15,310	0	0	0	0	0	0	0	290,571
1230	8350 Department Heads (Non-Supervisory) (2120)	0	0	0	0	0	0	0	0	0	0
1231	8355 School Leadership-Building (2210)	1,097,283	0	0	0	0	0	0	0	0	1,097,283
1232	8360 Curriculum Leaders/Department Heads-Building Level (2220)	0	1,605	0	0	0	0	0	0	0	1,605
1233	8365 Building Technology (2250)	131,736	0	0	0	0	0	0	0	0	131,736
1234	8370 Teachers, Classroom (2305)	8,502,165	55,099	0	0	0	0	0	0	0	8,557,264
1235	8375 Teachers, Specialists (2310)	2,067,818	194,027	2,310	0	160	247,315	0	0	0	2,511,630
1236	8380 Instructional Coordinators and Team Leaders (2315)	318,755	15,000	5,897	0	0	202,831	0	0	0	542,483
1237	8385 Medical/Therapeutic Services (2320)	515,836	0	0	0	0	650	0	0	0	516,486
1238	8390 Substitute Teachers (2325)	263,226	0	0	0	0	0	0	0	0	263,226
1239	8395 Non-Clerical Paraprofs/Instructional Assistants (2330)	1,146,090	61,856	74,741	0	0	59,705	0	0	0	1,342,392
1240	8400 Librarians and Media Center Directors (2340)	151,446	0	0	0	0	0	0	0	0	151,446
1241	8405 Professional Development Leadership (2351)	15,721	0	0	0	0	0	0	0	0	15,721
1242	8410 Teacher/Instructional Staff-Professional Days (2353)	219,982	1,215	1,239	0	0	8,421	0	0	0	230,857
1243	8415 Substitutes for Instructional Staff at Prof. Development (2355)	4,851	0	0	0	0	0	0	0	0	4,851
1244	8420 Prof. Development Stipends, Providers and Expenses (2357)	35,219	45,214	0	0	0	1,375	0	0	0	81,808
1245	8425 Textbooks and Related Software/Media/Materials (2410)	7,905	0	0	0	0	0	0	0	0	7,905
1246	8430 Other Instructional Materials (2415)	129,211	18,536	943	0	5,238	0	0	0	0	156,891
1247	8435 Instructional Equipment (2420)	17,907	0	0	0	8,066	0	0	0	0	25,973
1248	8440 General Supplies (2430)	59,639	0	975	0	275	0	0	0	0	60,889
1249	8445 Other Instructional Services (2440)	132,113	20,815	0	0	2,000	3,063	0	0	0	157,991
1250	8450 Classroom Instructional Technology (2451)	77,445	0	0	0	0	6,545	0	0	0	83,990
1251	8455 Other Instructional Hardware (2453)	0	0	0	0	0	0	0	0	0	0
1252	8460 Instructional Software (2455)	0	0	0	0	625	0	0	0	0	625
1253	8465 Guidance Counselors and Adjustment Counselors (2710)	575,910	0	0	0	0	0	0	0	0	575,910
1254	8470 Testing and Assessment (2720)	0	9,690	0	0	120	0	0	0	0	9,810
1255	8475 Psychological Services (2800)	166,854	0	0	0	0	0	0	0	0	166,854
1256	8480 TOTAL INSTRUCTION (2000)	15,912,373	438,367	85,105	0	16,484	529,905	0	0	4,009	16,987,243

1	2	3	4	5	6	7	8	9	10	11
SCH COMM APPROPRIATIONS	CITY/TOWN APPROPRIATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BREAKER	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL LUNCH	OTHER LOCAL RECEIPTS	TOTAL

Expenditure Summary Page 2 of 3

EXPENDITURE SUMMARY FY16
ALL FUND TYPES

	1	2	3	4	5	6	7	8	9	10	11
	SCH COMM APPROP- RIATIONS	CITY/TOWN APPROP- RIATIONS	FEDERAL GRANTS	STATE GRANTS	CIRCUIT BREAKER	PRIVATE GRANTS & GIFTS	SCH CHOICE & OTHER TUITION	ATHLETIC FUND	SCHOOL LUNCH	OTHER LOCAL RECEIPTS	TOTAL
1290	8640	Purchase of Land & Buildings (7100, 7200)									
1291	8645	Equipment (7300, 7400)	26,000	0	0	0	0	0	0	0	26,000
1292	8650	Capital Technology (7350)	0	0	0	5,895	0	0	0	0	5,895
1293	8655	Motor Vehicles (7500, 7600)	0	0	0	0	0	0	0	0	0
1294	8660	Debt Retirement/Sch Construction (8100)	0	0	0	0	0	0	0	0	0
1295	8665	Debt Service/Sch Construction (8200)	0	213,500	0	0	0	0	0	0	213,500
1296	8670	Debt Service/Educ. & Other (8400, 8600)	0	66,052	0	0	0	0	0	0	66,052
1297	8675	Tuition to Mass. Schools (9100)	0	0	0	0	0	0	0	0	0
1298	8680	School Choice Tuition (9110)	30,000	229,979	0	0	0	0	0	0	259,979
1299	8685	Tuition to Commonwealth Charter Schools (9120)	0	880,978	0	0	0	0	0	0	880,978
1300	8690	Tuition to Horace Mann Charter Schools (9120)	0	40,603	0	0	0	0	0	0	40,603
1301	8695	Tuition to Out-of-State Schools (9200)	0	0	0	0	0	0	0	0	0
1302	8700	Tuition to Non-Public Schools (9300)	779,959	0	0	0	0	0	0	0	779,959
1303	8705	Tuition to Collaboratives (9400)	334,817	0	0	630,198	0	0	0	0	1,965,278
1304	8710	Regional School Assessment (9500)	0	0	0	0	3,770	0	0	0	3,770
1305	8715	TOTAL EXPENDITURES, ALL FUNDS	21,942,446	8,396,998	1,082,021	176,894	558,891	98,299	693,166	467,308	34,257,947

	FY16 Net School Spending				
	214 NORTHBRIDGE				
10	1. Administration (1000)	611,077	265,318	<FY16 Budget	876,395
11	2. Instruction (2000)	15,912,373	0	<FY16 Budget	15,912,373
12	3. Attendance-Health (3100, 3200)	290,597	0	<FY16 Budget	290,597
13	4. Food Services (3400)	28,991			28,991
14	5. Athletics/Student Activities/ Security (3500,3600)	30,078	0		30,078
15	6. Maintenance (4000)	2,240,927	21,250	<FY16 Budget	2,262,177
16	7. Employee Benefits (5100)	25,488	614,085		639,573
17	8. Insurance (5200)	0	3,651,139		3,651,139
18	9. Retired Employee Insurance (5250)	0	1,223,412		1,223,412
19	10. Rentals (5300)	41,908	0	<FY16 Budget	41,908
20	11. Short Term Interest RAN's (5400)	0	0		0
21	12. Tuition (9000)	1,144,776	1,148,501		2,293,277
22	13. Total School Spending (1 through 12)	20,326,215	6,923,705		27,249,920
23	14. School Revenues				
24	14a) FY16 School Revenues	0	0	<FY16 Budget	0
25	14b) FY16 Charter Reimbursement		-14		-14
26	14c) Subtotal, School Revenues (14a+14b)	0	-14		-14
27					
28	15. Net School Spending (13 - 14c)				
29	16. FY16 Required Net School Spending	20,326,215	6,923,719		27,249,934
30	17. FY15 Carry Over Into FY16				25,710,788
31	18. Total FY16 Requirement (16 + 17)				0
32	19. Unexpended Net School Spending (18 - 15)				25,710,788
33	20. Percent Unexpended (19 / 16)				0
34	21. FY16 Carry-Over (19 or 5% of 16 or 0 if 17 > 0)				0.00%
35	22. Penalty (19 - 21)				0

FY17 Budgeted Net School Spending				City or	Total
214 NORTHBRIDGE				Town	
23. Administration (1000)	646,002	261,882	907,884		
24. Instruction (2000)	15,776,499	0	15,776,499		
25. Attendance-Health (3100, 3200)	350,662	0	350,662		
26. Food Services (3400)	35,550		35,550		
27. Athletics/Student Activities/ Security (3500,3600)	29,754	0	29,754		
28. Maintenance (4000)	2,364,084	21,250	2,385,334		
29. Employee Benefits (5100)	0	611,816	611,816		
30. Insurance (5200)	0	3,731,583	3,731,583		
31. Retired Employee Insurance (5250)	0	1,146,516	1,146,516		
32. Rentals (5300)	43,451	0	43,451		
33. Short Term Interest RAN's (5400)	0	0	0		
34. Tuition (9000)	1,175,379	1,196,905	2,372,284		
35. Total School Spending (23 through 34)	20,421,381	6,969,952	27,391,333		
36. Revenues					
36a) FY17 Budgeted School Revenues	0		0		
36b) Projected FY17 Charter Reimbursement (Local Districts)		0	0		
36c) Subtotal, Net School Spending Revenues (36a+36b)	0	0	0		
37. Net School Spending (35 - 36)	20,421,381	6,969,952	27,391,333		
38. FY17 Required Net School Spending			26,252,696		
39. Carry-Over Into FY17 (21)			0		
40. Total FY17 Requirement (38 + 39)			26,252,696		
41. Deficiency (40 - 37)			0		

Comparison of Selected Data Items Reported in FY14 through FY16

214 NORTHBRIDGE

<u>Schedule 1 A - Revenues</u>				
68	Total Revenue From Local Sources (line 110, col 6)	FY14	FY15	FY16
		175,809	310,242	285,044
				Change FY15- FY16
				-8.12%
<u>Schedule 1 - IIA School Committee Expenditures</u>				
70	School Committee (1110) (line 709, col 6)	19,519	7,128	6,428
				-9.82%
71	Superintendent (1210) (line 729, col 6)	196,786	195,744	191,456
				-2.19%
72	Assistant Superintendents (1220) (line 749, col 6)	102,645	0	0
				0.00%
73	Other District-Wide Administration (1230) (line 769, col 6)	16,898	16,906	16,501
				-2.40%
74	Business and Finance (1410) (line 789, col 6)	176,622	177,892	182,393
				2.53%
75	Human Resources and Benefits (1420) (line 809, col 6)	49,805	48,944	49,923
				2.00%
76	Legal Service for School Committee (1430) (line 829, col 6)	29,427	62,221	64,308
				3.35%
77	Legal Settlements (1435) (line 849, col 6)	0	0	0
				0.00%
78	District-wide Information Management and Technology (1450) (line 869, col 6)	100,806	96,613	100,068
				3.58%
79	Attendance and Parent Liaison Services (3100) (line 1429, col 6)	0	0	0
				0.00%
80	Medical/Health Services (3200) (line 1449, col 6)	285,276	261,792	290,597
				11.00%
81	Transportation Services (3300) (line 1469, col 6)	1,009,215	1,054,868	950,850
				-9.86%
82	Food Services (3400) (line 1489, col 6)	37,850	26,968	28,991
				7.50%
83	Athletics (3510) (line 1509, col 6)	0	0	0
				0.00%
84	Other Student Activities (3520) (line 1529, col 6)	52,514	50,683	30,078
				-40.65%
85	Extraordinary Maintenance (4300) (line 1639, col 6)	0	0	0
				0.00%
86	Employer Retirement Contributions (5100) (line 1661, col 6)	0	0	0
				0.00%
87	Insurance for Active Employees (5200) (line 1672, col 6)	0	0	0
				0.00%
88	Insurance for Retired School Employees (5250) (line 1673, col 6)	0	0	0
				0.00%
89	Other Non-Employee Insurance (5260) (line 1674, col 6)	0	0	0
				0.00%
90	Rental/Lease Equipment (5300) (line 1681, col 6)	55,796	48,640	41,908
				-13.84%
91	Rental/Lease Buildings (5350) (line 1682, col 6)	0	0	0
				0.00%
92	Short-Term Interest RAN's (5400) (line 1683, col 6)	0	0	0
				0.00%
93	Short Term Interest-BAN's (5450) (line 1684, col 6)	0	0	0
				0.00%
94	Other Fixed Charges (5500) (line 1685, col 6)	0	0	0
				0.00%
95	Purchase of Land and Buildings (7100, 7200) (line 1741, col 6)	25,000	25,500	26,000
				1.98%
96	Total Long Term Debt (8000) (line 1759, col 6)	0	0	0
				0.00%
97	Tuition to Mass. Schools (9100) (line 1770, col 6)	43,400	16,588	30,000
				80.85%
98	School Choice Tuition (9110) (line 1780, col 6)	0	0	0
				0.00%
99	Tuition to Commonwealth Charter Schools (9120) (line 1790, col 6)	0	0	0
				0.00%
100	Tuition to Horace Mann Charter Schools (9120) (line 1795, col 6)	0	0	0
				0.00%
101	Tuition to Out-of-State Schools (9200) (line 1800, col 6)	0	0	0
				0.00%
102	Tuition to Non-Public Schools (9300) (line 1810, col 6)	658,170	462,567	779,959
				68.62%
103	Tuition to Collaboratives (9400) (line 1820, col 6)	367,949	252,253	334,817
				32.73%
104	Total School Committee Expenditures (line 1850, col 6)	21,250,051	21,329,443	21,942,447
				2.87%

Comparison of Selected Data Items Reported in FY14 through FY16

Schedule 1 - IIB City and Town Expenditures

109	Extraordinary Maintenance (4300) (line 1990, col 6)				
110	Employer Retirement Contributions (5100) (line 2000, col 6)	548,341	573,792	614,085	0.00%
111	Insurance for Active Employees (5200) (line 2010, col 6)	3,264,949	3,003,591	3,044,298	7.02%
112	Insurance for Retired School Employees (5250) (line 2020, col 6)	1,240,265	1,203,225	1,223,412	1.36%
113	Other Non-Employee Insurance (5260) (line 2030, col 6)	636,421	619,831	606,841	1.68%
114	Short-Term Interest RAN's (5400) (line 2060, col 6)	0	0	0	-2.10%
115	Short-Term Interest - BAN's (5450) (line 2065, col 6)	0	0	0	0.00%
116	Other Fixed Charges (5500) (line 2070, col 6)	0	0	0	0.00%
117	Purchase of Land and Buildings (7100, 7200) (line 2100, col 6)	0	0	0	0.00%
118	Long-Term Debt Retirement/Sch Construction (8100) (line 2130, col 6)	208,500	208,500	213,500	2.40%
119	Long-Term Debt Service/Sch Construction (8200) (line 2140, col 6)	93,765	85,041	66,052	-22.33%
120	Long-Term Debt Service/Educ & Other (8400, 8600) (line 2200, col 6)	0	0	0	0.00%
121	Tuition to Mass. Schools (9100) (line 2210, col 6)	254,449	267,331	229,979	-13.97%
122	School Choice Tuition (9110) (line 2220, col 6)	580,616	696,600	880,978	26.47%
123	Tuition to Commonwealth Charter Schools (9120) (lines 2230, col 6)	24,324	42,748	40,603	-5.02%
124	Tuition to Horace Mann Charter Schools (9120) (line 2235, col 6)	0	0	0	0.00%
125	Tuition to Out-of-State Schools (9200) (line 2240, col 6)	0	0	0	0.00%
126	Tuition to Non-Public Schools (9300) (line 2250, col 6)	0	0	0	0.00%
127	Tuition to Collaboratives (9400) (line 2260, col 6)	0	0	0	0.00%
128	Regional School Assessment (9500) (line 2270, col 6)	918,794	1,007,506	1,152,230	14.36%
129	Total Expenditures by City or Town (line 2290, col 6)	8,486,535	8,180,868	8,396,998	2.64%

Schedule C2 Expenditures From Grants & Special Funds

131	Total, ESE Administered Federal Grants (line 3080, col 2)	1,000,530	1,113,431	1,063,528	-4.48%
132	Total, Other Federal Grants (line 3080, col 3)	17,673	18,619	18,493	-0.68%
133	Total, ESE Administered State Grants (line 3080, col 4)	174,729	130,794	84,424	-35.45%
134	Total, Other State Grants (line 3080, col 5)	86,024	86,062	92,470	7.45%
135	Total, Circuit Breaker (line 3080, col 6)	475,864	461,941	558,891	20.99%
136	Total, Private Grants and Gifts (line 3080, col 7)	13,743	141,924	98,299	-30.74%
137	Total, School Choice and Other Day Tuition (line 3080, col 8)	1,736,187	1,132,912	693,156	-38.82%
138	Total, Athletics and Other Student Activities (line 3080, col 9)	342,858	360,376	457,308	26.90%
139	Total, School Lunch (line 3080, col 10)	845,808	835,420	765,564	-8.36%
140	Total, Other Local Receipts (line 3080, col 11)	42,318	28,032	86,370	208.12%

Schedule 2 Assessments Received From Members

142	Total Assessments Received from Members (line 3370, col 6)	0	0	0	0.00%
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Comparison of Selected Data Items Reported in FY14 through FY16 (continued)

Schedule 3 Instruction Expenditures, School Committee				
	FY14	FY15	FY16	Change FY15- FY16
147 Curriculum Directors (Supervisory) (2110) (line 3409, col 6)	172,616	265,086	275,261	3.84%
148 Department Heads (Non-Supervisory) (2120) (line 3419, col 6)	0	0	0	0.00%
149 School Leadership-Building (2210) (line 3429, col 6)	1,124,755	1,112,041	1,097,283	-1.33%
150 Curriculum Leaders/Department Heads-Building Level (2220) (line 3439, col 6)	0	0	0	0.00%
151 Building Technology (2250) (line 3449, col 6)	120,268	110,530	131,736	19.19%
152 Teachers, Classroom (2305) (line 3450, col 6)	8,124,834	8,215,730	8,502,165	3.49%
153 Teachers, Specialists (2310) (line 3451, col 6)	2,107,237	2,167,768	2,067,818	-4.61%
154 Instructional Coordinators and Team Leaders (2315) (line 3464, col 6)	404,387	360,237	318,755	-11.52%
155 Medical/ Therapeutic Services (2320) (line 3469, col 6)	475,953	332,372	515,836	55.20%
156 Substitute Teachers (2325) (line 3472, col 6)	357,528	272,264	263,226	-3.32%
157 Non-Clerical Paraprofessionals/Instructional Assistants (2330) (line 3475, col 6)	464,554	1,077,594	1,146,090	6.36%
158 Librarians and Media Center Directors (2340) (line 3479, col 6)	147,184	97,520	151,446	55.30%
159 Professional Development Leadership (2351) (line 3489, col 6)	16,273	12,018	15,721	30.81%
160 Teacher/Instructional Staff-Professional Days (2363) (line 3493, col 6)	205,523	212,535	219,982	3.50%
161 Substitutes for Instructional Staff at Prof. Development (2355) (line 3494, col 6)	7,308	6,615	4,851	-26.67%
162 Prof. Development Stipends, Providers and Expenses (2357) (line 3499, col 6)	76,395	51,809	35,219	-32.02%
163 Textbooks and Related Software/Media/Materials (2410) (line 3509, col 6)	11,946	9,433	7,905	-16.20%
164 Other Instructional Materials (2415) (line 3519, col 6)	137,888	134,881	129,211	-4.20%
165 Instructional Equipment (2420) (line 3529, col 6)	22,031	44,772	17,907	-60.00%
166 General Supplies (2430) (line 3535, col 6)	78,999	42,750	59,639	39.51%
167 Other Instructional Services (2440) (line 3544, col 6)	161,871	167,261	132,113	-21.01%
168 Classroom Instructional Technology (2451) (line 3548, col 6)	56,890	48,740	77,445	58.89%
169 Other Instructional Hardware (2453) (line 3552, col 6)	0	0	0	0.00%
170 Instructional Software (2455) (line 3556, col 6)	0	0	0	0.00%
171 Guidance Counselors and Adjustment Counselors (2710) (line 3569, col 6)	553,562	543,704	575,910	5.92%
172 Testing and Assessment (2720) (line 3579, col 6)	0	0	0	0.00%
173 Psychological Services (2800) (line 3589, col 6)	164,703	162,166	166,854	2.89%
174 Total Instruction (2000) (line 3599, col 6)	14,992,705	15,447,826	15,912,373	3.01%
Schedule 7 Pupil Transportation				
176 Outside the District Vocational-Technical (line 4200, col 5)	13,500	15,300	7,457	-51.26%
177 Total Expenditures and Depreciation (line 4290, col 5)	1,672,116	1,676,793	1,578,406	-5.87%
178 Total Pupils Transported (line 4290, col 9)	2,038	1,906	1,425	-25.24%

Comparison of Selected Data Items Reported in FY14 through FY16 (continued)

Schedule 19 Annual School Budget 2015, 2016 and 2017

Estimated Expenditures by School Committee

	FY14 EOY (FY15 Sch 19)	FY15 EOY (FY16 Sch 19)	FY16 EOY (FY17 Sch 19)	Chg FY16 Sch 19-FY17 Sch 19
184 Administration (1000) (line 7010, col 6)	724,032	703,493	646,002	-8.17%
185 Instruction (2000) (line 7030, col 6)	15,265,024	15,629,733	15,776,499	0.94%
186 Pupil Transportation (3300) (line 7050, col 6)	1,019,234	908,170	1,000,895	10.21%
187 Operations and Maintenance (4000) (line 7080, col 6)	2,303,252	2,341,044	2,364,084	0.98%
188 Extraordinary Maintenance (4300) (line 7090, col 6)	0	0	0	0.00%
189 Employer Retirement Contributions (5100) (line 7100, col 6)	0	0	0	0.00%
190 Insurance for Active Employees (5200) (line 7110, col 6)	0	0	0	0.00%
191 Insurance for Retired School Employees (5250) (line 7120, col 6)	0	0	0	0.00%
192 Other Non-Employee Insurance (5260) (line 7130, col 6)	0	0	0	0.00%
193 Rent (5300) (line 7140, col 6)	55,446	43,218	43,451	0.54%
194 Debt Service - Short-Term Interest RAN's (5400) (line 7150, col 6)	0	0	0	0.00%
195 Short Term Interest-BAN's (5450) (line 7155, col 6)	0	0	0	0.00%
196 Other Fixed Charges (5500) (line 7160, col 6)	0	0	0	0.00%
197 Fixed Assets (7000) (line 7190, col 6)	25,500	26,000	26,500	1.92%
198 Long-Term Debt Retirement/Sch Construction (8100) (line 7200, col 6)	0	0	0	0.00%
199 Long-Term Debt Service/Sch Construction (8200) (line 7210, col 6)	0	0	0	0.00%
200 Long-Term Debt Service/Educ and Other (8400, 8600) (line 7270, col 6)	0	0	0	0.00%
201 Payments to Other Districts (9100, 9200, 9300) (lines 7280, 7300, & 7305, col 6)	543,397	783,977	797,284	1.70%
202 School Choice/Charter Schools (9110 & 9120) (lines 7285, 7290, & 7295, col 6)	0	0	0	0.00%
203 Payments to Collaboratives (9400) (line 7310, col 6)	429,865	259,188	378,095	45.88%
204 Total Appropriation by School Committee (line 7320, col 6)	21,329,443	21,829,443	22,254,443	1.95%

Comparison of Selected Data Items Reported in FY14 through FY16 (continued)

Schedule 19 Annual School Budget 2015, 2016 and 2017

Estimated Expenditures by City/Town

	FY14 EOY (FY15 Sch 19)	FY15 EOY (FY16 Sch 19)	FY16 EOY (FY17 Sch 19)	Chg FY16 Sch 19-FY17 Sch 19
210 General Administrative Services (1000) (line 7400, col 6)	277,000	265,318	261,882	-1.30%
211 Educational Media (2340, 2415) (line 7420, col 6)	0	0	0	0.00%
212 Pupil Transportation (3300) (line 7440, col 6)	0	0	0	0.00%
213 Operations and Maintenance (4000) (line 7450, col 6)	21,250	21,250	21,250	0.00%
214 Extraordinary Maintenance (4300) (line 7460, col 6)	0	0	0	0.00%
215 Employer Retirement Contributions (5100) (line 7470, col 6)	573,878	588,162	611,816	4.02%
216 Insurance for Active Employees (5200) (line 7480, col 6)	3,016,782	3,048,960	3,071,781	0.75%
217 Insurance for Retired School Employees (5250) (line 7490, col 6)	1,241,449	1,270,441	1,146,516	-9.75%
218 Other Non-Employee Insurance (5260) (line 7500, col 6)	599,555	599,144	659,802	10.12%
219 Debt Service - Short-Term Interest RAN's (5400) (line 7515, col 6)	0	0	0	0.00%
220 Short Term Interest-BAN's (5450) (line 7520, col 6)	0	0	0	0.00%
221 Fixed Assets (7000) (line 7560, col 6)	0	0	0	0.00%
222 Long-Term Debt Retirement/Sch Construction (8100) (line 7570, col 6)	0	0	0	0.00%
223 Long-Term Debt Service/Sch Construction (8200) (line 7580, col 6)	208,500	208,500	208,500	0.00%
224 Long-Term Debt Service/Educ and Other (8400, 8600) (line 7640, col 6)	85,041	85,041	62,271	-26.78%
225 Payments to Other Districts (9100, 9200, 9300) (lines 7645, 7665, & 7670, col 6)	0	0	0	0.00%
226 School Choice/Charter Schools (9110 & 9120) (lines 7650, 7655, & 7660, col 6)	296,399	276,002	275,000	-0.36%
227 Payments to Collaboratives (9400) (line 7675, col 6)	660,424	736,342	922,798	25.32%
228 Regional School Assessments (9500) (line 7680, col 6)	0	0	0	0.00%
229 Total Expenditures by City/Town (line 7690, col 6)	974,466	1,152,230	1,259,396	9.30%
	7,954,745	8,251,390	8,501,012	3.03%
B. Estimated Revenues From Local Sources				
231 Total Revenue From Local Sources (line 7910, col 6)	0	0	0	0.00%

C. Regional School Districts' Approved Budgets

	FY14	FY15	FY16	Change FY15- FY16
234 Total Assessments Received From Members (line 8270, col 6)	0	0	0	0.00%
236 Average Teacher Salary FY14 through FY16				
237 8370 Classroom Teachers (2305) col 11, total all funds	8,639,994	8,420,213	8,557,264	1.63%
238 8375 Teachers, Specialists (2310) col 11, total all funds	2,771,525	2,664,693	2,511,630	-5.74%
239 3691 Professional Salaries, Teacher Professional Days (col 11)	219,654	210,922	212,756	0.87%
240 Total Teacher Salaries (sum of the above)	11,631,173	11,295,828	11,281,650	-0.13%
241 N of FTE teachers in 2305 and 2310 EPIMS	173	164	160	-2.14%
242 Average Teacher Salary	67,427	68,961	70,378	2.05%

School Attending 2015-2016

School	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Local Public Schools (1)														
Northbridge NES	158	171												329
Northbridge Balmer			194	168	189									551
Northbridge Middle						170	206	184	165					725
Northbridge High School										152	155	120	133	560
TOTAL	158	171	194	168	189	170	206	184	165	152	155	120	133	2,165
Vocational - Tec. (3)														
Blackstone Valley Tech.	-	-	-	-	-	-	-	-	-	29	38	38	38	143
TOTAL	-	-	-	-	-	-	-	-	-	29	38	38	38	143
Collaboratives (4)														
Collaborative Sped Placements	1		1	2		1						1	1	7
TOTAL	1	-	1	2	-	1	-	-	-	-	-	1	1	7
Charter (5)														
Advanced Math & Science Academy	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Abbe Kelley Foster	-	-	-	-	1	-	-	-	-	-	-	-	-	1
TOTAL	-	-	-	-	1	-	-	-	-	-	-	-	-	1
Out of District Public (6)														
Auburn	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ashland	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bellingham	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Blackstone Millville	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Douglas	1	1	2	1	1	1	4		1	3	2	2	1	20
Dudley-Charlton	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Framingham	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Franklin	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grafton	-	2	-	3	1	1	2	2	-	3	-	-	-	14
Greenfield	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Holliston	-	1	-	-	-	-	-	-	-	-	-	-	-	1
Hopedale	1	1	-	-	-	-	-	-	-	-	-	-	-	2
MAVA	-	-	-	1	-	-	-	-	1	-	-	-	-	2
MA Academy of MA & Science/WPI	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Medway	-	-	-	-	-	-	-	-	-	-	-	1	-	1
Mendon/Upton	2	3	3	2		2	2	3	2	4	2	2	3	30
Milford	1	-	1	1	2	-	-	1						6
Millis	-	-	-	-	-	-	-	-	1	-	-	-	-	1
Millbury	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nashoba	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Natick	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North Brookfield	-	-	1	-	-	-	-	-	-	-	-	-	-	1
Oxford	-	-	-	-	-	-	-	-	-	-	-	1	-	1
Quabbin Regional	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Shrewsbury	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spencer-East Brookfield	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sutton	-	-	-	-	-	-	1	-	-	1	-	-	1	3
Tantasqua	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TECCA	-	-	2	-	-	-	-	-	-	1	-	-	-	3
Uxbridge	1	2	7	2	1	3	7	2	5	5	6	3	1	45
Wachusett Regional	-	-	-	-	-	-	-	-	-	-	-	-	1	1
Wareham	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Webster	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Worcester Public	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tri County Reg. Voc	-	-	-	-	-	-	-	-	-	-	1	-	-	1
Norfolk County Agricultral	-	-	-	-	-	-	-	-	-	-	5	3	2	10
Total	6	10	16	10	5	7	16	8	10	17	16	12	9	142

School Attending 2015-2016

School	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Home Schooled (7)														
Home Schooled Students	2	3	6	4	8	-	5	3	1	4	2			38
TOTAL	2	3	6	4	8	-	5	3	1	4	2	-	-	38
In State Private & Parochial (8)														
Assumption	-	2	3	4	2	3	2	3	3	-	-	-	-	22
Bancroft School									1			1		2
Bethany Christian Academy	1							1	1				1	4
Carroll School														-
Holy Name								1		2	5	4	1	13
Notre Dame Academy	-	-	-	-	-	-	-	-	-	-	1	-	-	1
OLV	5	3	6	2	3	7	2	4	5					37
St John's	-	-	-	-	-	-	-	-	-	3	1	3	4	11
St Peter Marian									2				1	3
Touchstone Community	-	1	-	-	-	-	-	-	1	-	-	-	-	2
Venerini Academy	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Whitinsville Christian	10	12	5	10	15	5	13	15	16	10	8	21	15	155
Worcester Academy	-	-	-	-	-	-	-	-	-	1	3	3	3	10
Private Sped Placements	1		3			4	5	1	4	2	4	2		26
Total	17	18	17	16	20	19	22	25	33	18	22	34	25	286
Out of State Private & Parochial (9)														
Marianapolis Prep School	-	-	-	-	-	-	-	-	-	-	2	-	-	2
Greater Woonsocket Catholic Regional	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Mount Saint Charles Academy	-	-	-	-	-	-	-	-	1	-	-	-	1	2
TOTAL	-	-	-	-	-	-	-	-	1	-	2	-	1	4
Summary														
	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Local Public Schools (1)	158	171	194	168	189	170	206	184	165	152	155	120	133	2,165
Vocational - Tec. (3)	-	-	-	-	-	-	-	-	-	29	38	38	38	143
Collaboratives (4)	1	-	1	2	-	1	-	-	-	-	-	1	1	7
Charter (5)	-	-	-	-	1	-	-	-	-	-	-	-	-	1
Out of District Public (6)	6	10	16	10	5	7	16	8	10	17	16	12	9	142
Home Schooled (7)	2	3	6	4	8	-	5	3	1	4	2	-	-	38
In State Private & Parochial (8)	17	18	17	16	20	19	22	25	33	18	22	34	25	286
Out of State Private & Parochial (9)	-	-	-	-	-	-	-	-	1	-	2	-	1	4
Total	184	202	234	200	223	197	249	220	210	220	235	205	207	2,786

School Attending 2016-2017

School	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Local Public Schools (1)														
Northbridge NES	150	155												305
Northbridge Balmer			161	188	160									509
Northbridge Middle						179	174	202	187					742
Northbridge High School										134	140	144	121	539
TOTAL	150	155	161	188	160	179	174	202	187	134	140	144	121	2,095
Vocational - Tec. (3)														
Blackstone Valley Tech.	-	-	-	-	-	-	-	-	-	43	25	38	37	143
TOTAL	-	-	-	-	-	-	-	-	-	43	25	38	37	143
Collaboratives (4)														
Collaborative Sped Placements					2								1	3
TOTAL	-	-	-	-	2	-	-	-	-	-	-	-	1	3
Charter (5)														
Advanced Math & Science Academy	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Abby Kelley Foster	1	-	-	-	-	1	-	-	-	-	-	-	-	2
Benjamin Franklin Classical Charter	-	-	-	-	-	-	-	1	-	-	-	-	-	1
TOTAL	1	-	-	-	-	1	-	1	-	-	-	-	-	3
Out of District Public (6)														
Auburn	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Ashland	-	-	-	-	-	-	-	-	-	-	-	-	1	1
Bellingham	-	-	-	1	-	-	-	-	-	-	-	-	-	1
Blackstone Millville	-	-	-	-	-	1	-	-	-	-	-	-	-	1
Douglas	-	1	2	3	2	1	2	3	1	2	2	3	2	24
Dudley-Charlton	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Framingham	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Franklin	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grafton	-	1	4	2	1	2	1	3	3	-	3	-	-	20
Greenfield	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Holliston	-	-	1	-	-	-	-	-	-	-	-	-	-	1
Hopedale	-	1	-	-	-	-	-	-	-	-	-	-	-	1
MAVA	-	-	-	-	-	-	-	-	-	-	1	-	-	1
MA Academy of MA & Science/WPI	-	-	-	-	-	-	-	-	-	-	-	1	-	1
Medway	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Mendon/Upton	5	2	3	2	2	2	3	2	4	8	2	4	2	41
Milford	-	-	1	1	1	2	1	-	1	-	-	-	-	7
Millis	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Millbury	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Nashoba	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Natick	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North Brookfield	-	-	-	1	-	-	-	-	-	-	-	-	-	1
Oxford	-	-	-	1	-	-	-	1	-	1	-	-	-	3
Quabbin Regional	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Shrewsbury	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Spencer-East Brookfield	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sutton	-	-	-	-	-	-	-	1	1	3	2	1	-	8
Tantasqua	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TECCA	-	-	-	2	-	-	-	-	-	-	3	-	-	5
Uxbridge	2	1	4	6	3	3	3	4	3	3	1	6	2	41
Wachusett Regional	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Wareham	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Webster	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Worcester Public	-	-	-	1	-	-	-	1	-	-	-	-	-	2
Tri County Reg. Voc	-	-	-	-	-	-	-	-	-	-	-	1	-	1
Norfolk County Agricultural	-	-	-	-	-	-	-	-	-	-	-	5	3	8
Total	7	6	15	20	9	11	10	15	13	17	14	21	10	168

School Attending 2016-2017

School	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Home Schooled (7)														
Home Schooled Students	1	3	4	3	2	6	3	5	2	4	2	2	1	38
TOTAL	1	3	4	3	2	6	3	5	2	4	2	2	1	38
In State Private & Parochial (8)														
Assumption	-	-	2	2	4	3	3	1	2	-	-	-	-	17
Bancroft School	-	-	-	-	-	-	-	-	-	1	-	-	1	2
Bethany Christian Academy	-	1	-	-	1	-	-	1	1	1	-	-	-	5
Carroll School	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Holy Name	-	-	-	-	-	-	1	1	1	3	4	5	-	15
Notre Dame Academy	-	-	-	-	-	-	-	-	-	-	-	1	-	1
OLV	5	2	5	2	2	6	1	4	-	-	-	-	-	27
St John's	-	-	-	-	-	-	-	-	-	1	-	1	1	3
St Peter Marian	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Touchstone Community	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Venerini Academy	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Whitinsville Christian	14	9	16	7	11	19	5	12	17	15	11	7	22	165
Worcester Academy	-	-	-	-	-	-	-	-	1	1	1	3	3	9
Private Sped Placements	-	1	-	2	-	1	3	4	3	2	2	5	2	25
Total	19	13	23	13	18	29	13	23	25	24	18	22	29	269
Out of State Private & Parochial (9)														
Marianapolis Prep School	-	-	-	-	-	-	-	-	-	1	1	3	-	5
Greater Woonsocket Catholic Regional	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Mount Saint Charles Academy	-	-	-	-	-	-	-	-	-	1	-	-	-	1
TOTAL	-	-	-	-	-	-	-	-	-	2	1	3	-	6
Summary														
	K	1	2	3	4	5	6	7	8	9	10	11	12	Total
Local Public Schools (1)	150	155	161	188	160	179	174	202	187	134	140	144	121	2,095
Vocational - Tec. (3)	-	-	-	-	-	-	-	-	-	43	25	38	37	143
Collaboratives (4)	-	-	-	-	2	-	-	-	-	-	-	-	1	3
Charter (5)	1	-	-	-	-	1	-	1	-	-	-	-	-	3
Out of District Public (6)	7	6	15	20	9	11	10	15	13	17	14	21	10	168
Home Schooled (7)	1	3	4	3	2	6	3	5	2	4	2	2	1	38
In State Private & Parochial (8)	19	13	23	13	18	29	13	23	25	24	18	22	29	269
Out of State Private & Parochial (9)	-	-	-	-	-	-	-	-	-	2	1	3	-	6
Total	178	177	203	224	191	226	200	246	227	224	200	230	199	2,725