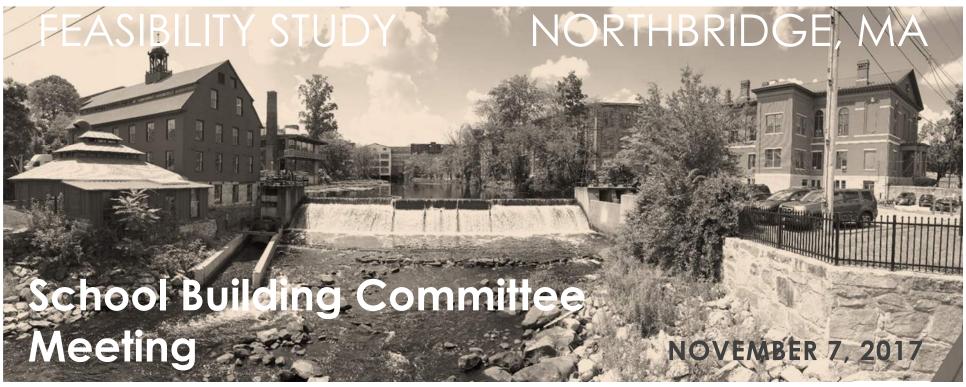
W. EDWARD BALMER SCHOOL











- Review of Community-Wide Survey Results presented at Forum #4
- 2. Selected Design Alternatives Progress Update
- 3. Engineers' Building System Narratives
- 4. Middle School Space Analysis Update
- 5. Review Construction Delivery Method
- 6. Questions, Comments, Feedback



COMMUNITYWIDE SURVEY RESULTS PRESENTED AT FORUM #4

COMMUNITY-WIDE SURVEY #1 OVERVIEW

The SBC has conducted a survey designed to gather information on:

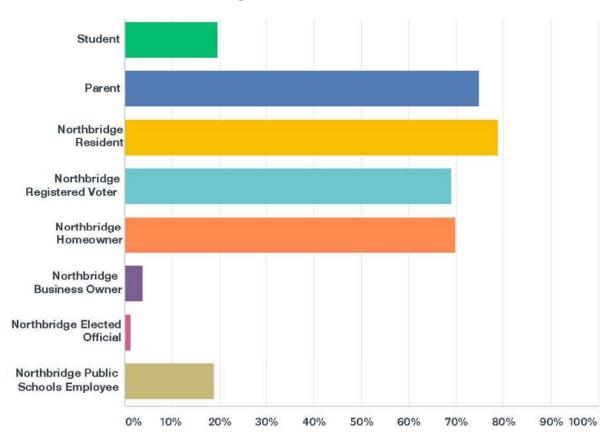
- Stakeholder group membership
- Which option is most beneficial
- Most important project considerations
- How stakeholder gets news
- How can communication with SBC be improved

Hard copy survey forms were distributed at the Library, Community Center, Senior Center and Town Hall and the electronic survey was hosted on the Project Website.





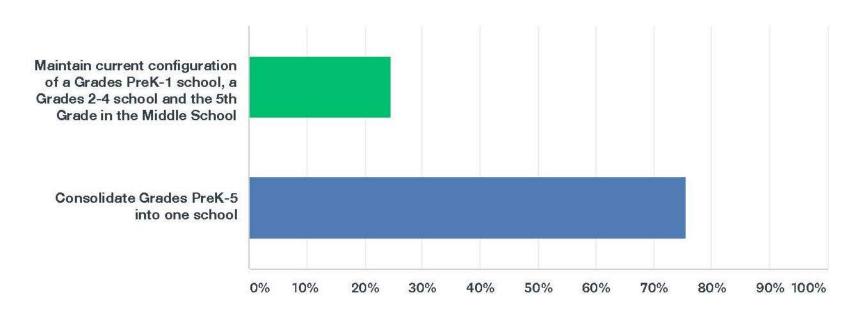
Please select all stakeholder groups that apply to you.







Which option do you feel is the most appropriate and beneficial for our students and community?

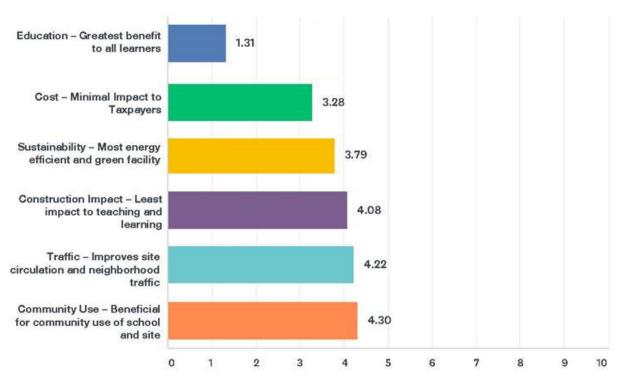






What is the most important consideration in the decision-making process for recommending a capital school building project to the Northbridge Community for approval?

Please rank the following priorities with 1 being the most important and 6 being the least important.







What is the most important consideration in the decision-making process for recommending a capital school building project to the Northbridge Community for approval?

Please rank the following priorities with 1 being the most important and 6 being the least important.

	1 (Most Important)		2		3		4		5		6 (Least Important)		Rank
Cost – Minimal impact to taxpayers	16.47%	57	26.01%	90	17.05%	59	11.56%	40	10.98%	38	17.92%	62	3.28
Education – Greatest benefit to all learners	78.90%	273	15.90%	55	2.89%	10	1.16%	4	0.29%	1	0.87%	3	1.31
Sustainability – Most energy efficient and green facility	0.87%	3	19.94%	69	25.72%	89	21.10%	73	17.63%	61	14.74%	51	3.79
Traffic – Improves site circulation and neighborhood traffic	1.73%	6	8.09%	28	18.79%	65	28.32%	98	23.70%	82	19.36%	67	4.22
Community Use – Beneficial for community use of school and site	1.73%	6	12.43%	43	16.47%	57	18.79%	65	24.57%	85	26.01%	90	4.30
Construction Impact – Least impact to teaching and learning	0.58%	2	17.63%	61	19.08%	66	19.08%	66	22.83%	79	20.81%	72	4.08





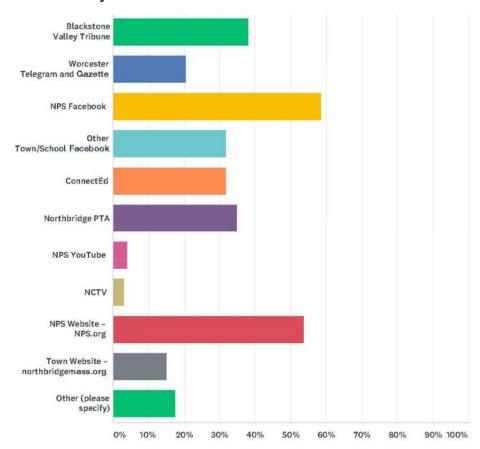
Is there another important consideration that is not listed above? If so, please explain.

- □ Educational Technology (4 responses)
- Student Health and Safety (12 responses)
- Benefits to All Residents (6 responses)
- ☐ Traffic and Bussing (3 responses)
- Accommodating Future Growth (5 responses)
- ☐ Impact on Other Town Projects (5 responses)





How do you receive your information on Town and School News?







How can the School Building Committee improve communication with the public regarding this project and state grant?

- ☐ Mail (25 responses)
- □ ConnectEd (6 responses)
- ☐ Community Meetings at Different Locations (13 responses)
- ☐ Email (32 responses)
- □ Backpack Flyers (11 responses)
- □ Social Media (20 responses)
- Newspaper (6 responses)











B1 \$29.0M

GROUP A

Balmer + NES CODE/ DM ONLY \$53.0M

total



B2 \$34.6M



B3 \$33.8M



C1 \$61.3M



C2 \$55.6M



C3 \$58.9M



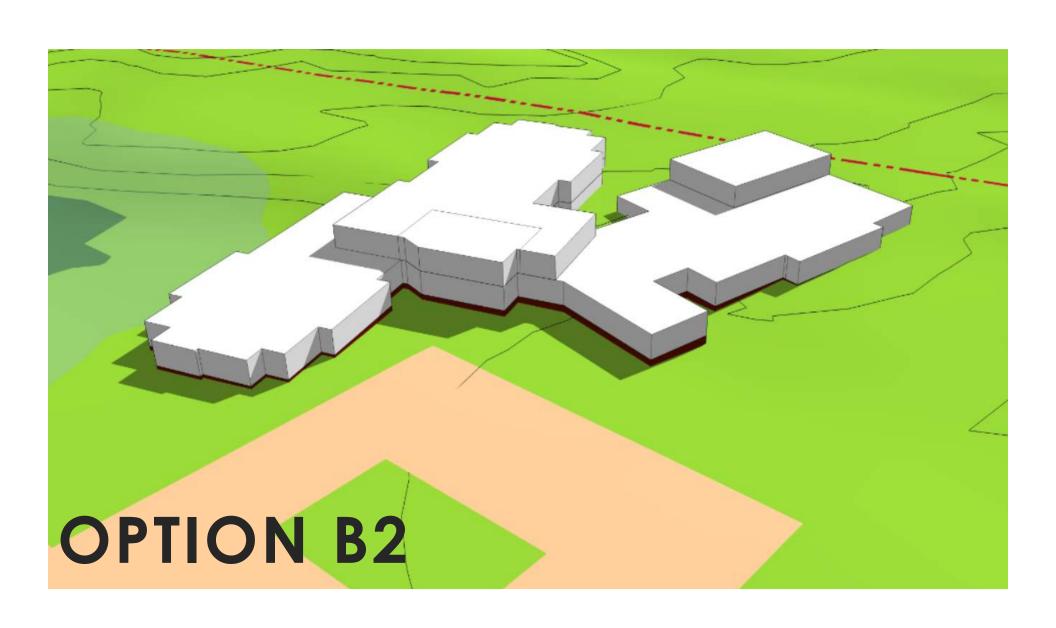
C4 \$66.6M



C5 \$58.3M

OPTIONS OVERVIEW WITH COST TO TOWN

Estimated costs are preliminary and subject to change as the project is refined.



preliminary design

OPTION B2

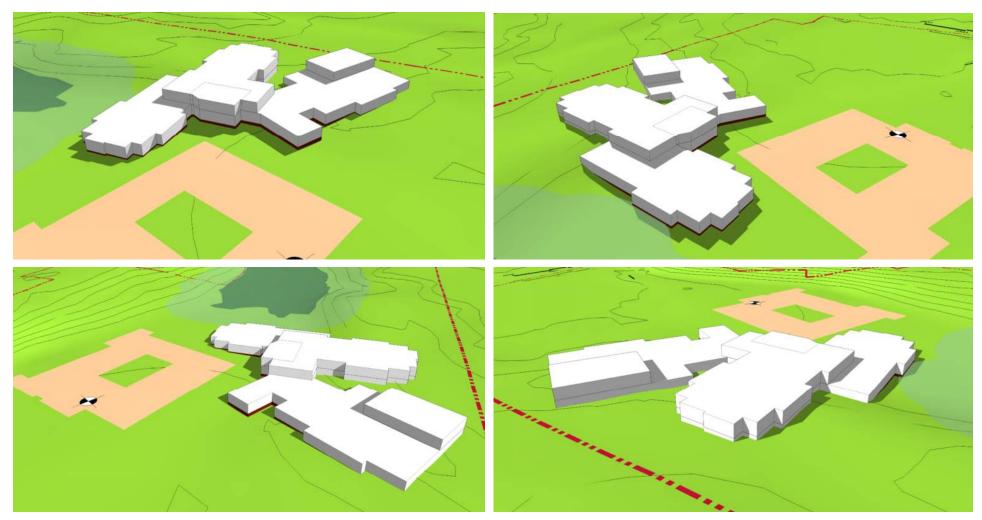
- GRADES 2-4 (510)
- NEW BUILD
- 2 STORIES
- REAR/EAST EDGE OF SITE
- 2 YEAR DURATION

SITE PROGRAM

PROGRAM

DADIGNIO	400	440
PARKING	100	116
BUSSES, 30'	3	3
BUSSES, 40'	7	7
VANS	4	USE BUS LOC
PK-K PARK/DROP	0	0
CAR QUEUE	40	36
FIELDS & S	SITE AN	MENITIES
BASEBALL	1	1
SOFTBALL	1	1
U-10 SOCCER	1	1
U-8 SOCCER	3	5
U-6 SOCCER	1	2
PK- 2 PLAYGROUND	0	0
3-5 PLAYGROUND	1	1
PAVED PLAY AREA	1	1
OUTDOOR LEARNING	2	3



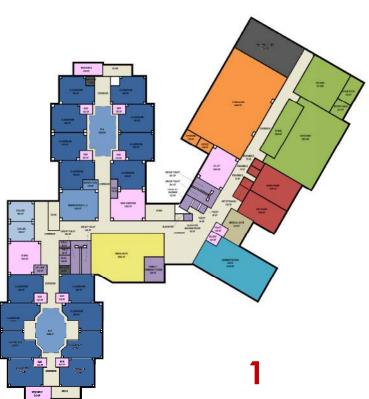


OPTION B2 - MASSING MODEL ON SITE TOPOGRAPHY



OPTION B2

· 2-4 (510)



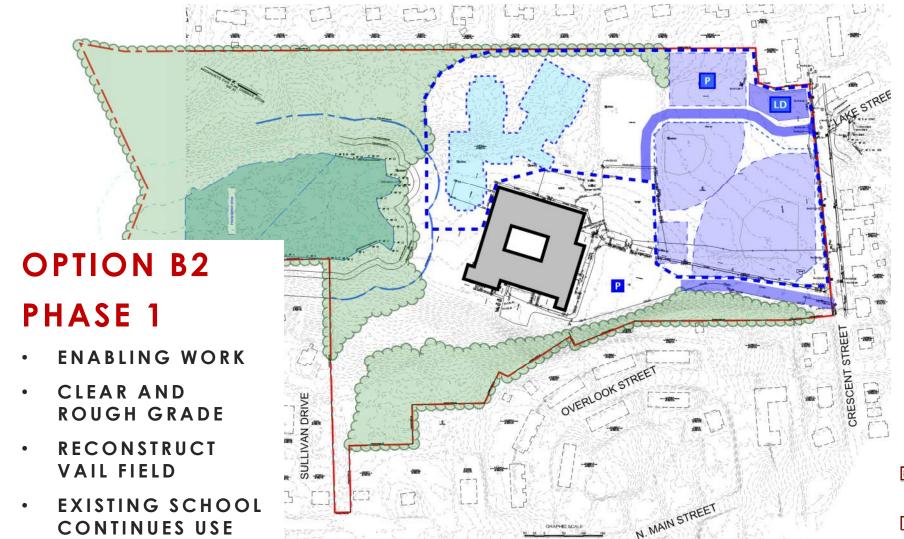


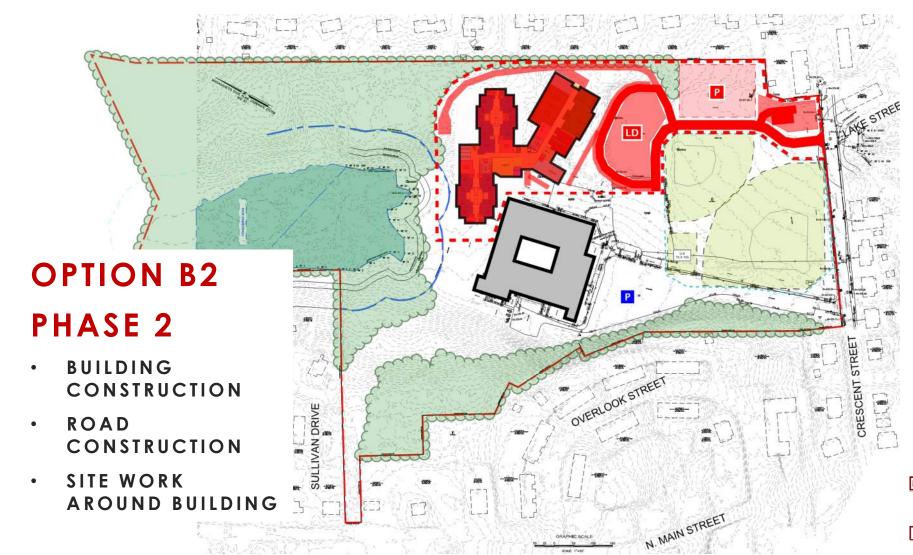
OPTION B2 PROS

- Clean replacement project allows Balmer to function
- Good drop-off design for busses and cars
- Extra play fields
- Admin has commanding view of site
- Good public/private separation
- Shared spaces and Media central

CONS

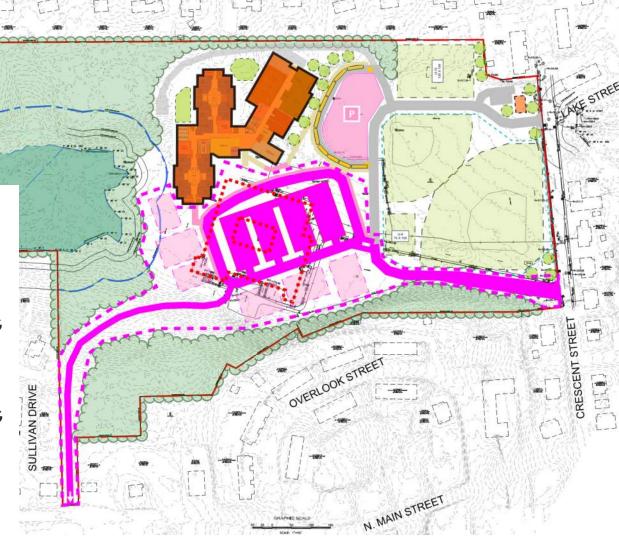
- Circulation only around
 3/4 of building
- Grades 2-3 paired but 4 on its own





OPTION B2 PHASE 3

- DEMOLISH EXISTING BUILDING
- ROAD/PARKING CONSTRUCTION
- FLIP TEMP PARKING
- FINISH SITE WORK
- INSTALL SITE FURNITURE



ALL C-SERIES OPTIONS HAVE...

- · Required site elements replaced/reconstituted
- Separate bus and car loops
- PK-K park and drop lot
- · Public/private separation: core versus academic wings
- Grade pairings aligned by floor level: PK-K; 1-2; 3-4-5
- Grade pairings not separated by core
- · All space summary program elements present
- Extended learning areas
- Outdoor learning areas
- · Shared program centrally located
- Special education integrated



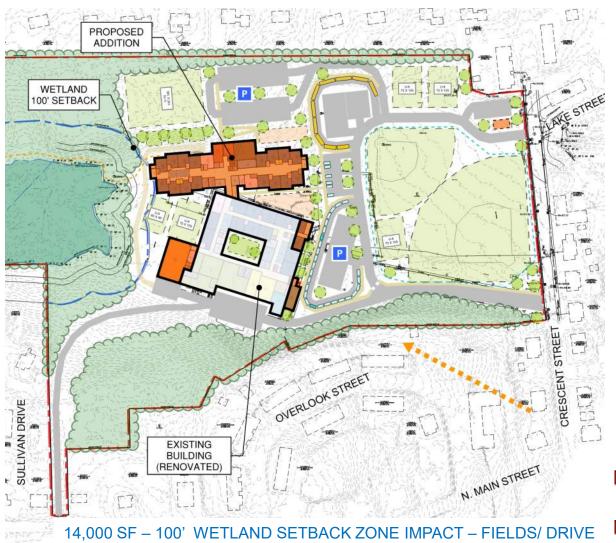


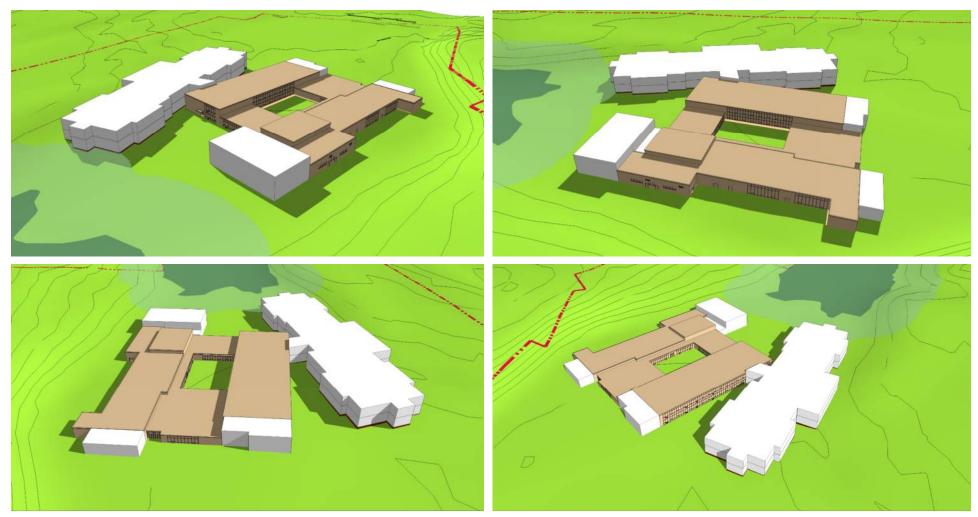
OPTION C2

- GRADES PK-5 (1,030)
- ADD/RENO
- 2 STORY ADDITIONS
- EXISTING SITE
- 4 YEAR DURATION

SITE PROGRAM

	PROGRAM	DESIGN
PARKING BUSSES, 30' BUSSES, 40' VANS PK-K PARK/DROP CAR QUEUE	205 3 7 4 15 50	248 3 7 USE BUS LOOP 12 26
FIELDS	& SITE AMEN	IITIES
BASEBALL	1	1
SOFTBALL	1	1
U-10 SOCCER	1	1
U-8 SOCCER	3	4
U-6 SOCCER	1	1
PK-2 PLAYGROUND) 1	1
3-5 PLAYGROUND	1	1
PAVED PLAY AREA	1	USE PK-K DROP
OUTDOOR LEARNIN	NG 2	4





OPTION C2 - MASSING MODEL ON SITE TOPOGRAPHY



PK-5 (1,030)



OPTION C2 PROS

- Reused existing building
- Additions define interesting exterior landscape spaces
- Additions avoid wetlands and topography

CONS

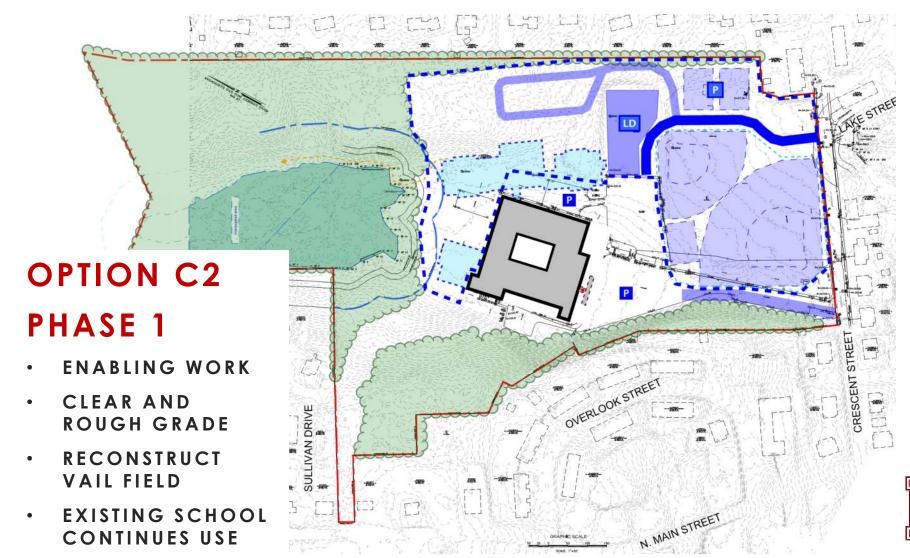
- Phased add/reno will disrupt education
- 4 year duration
- Circulation only around 2/3 of building
- Compromises in plan layout and adjacencies in reno portion
- Many site plan compromises: circulation, distance to entry, car & bus drop offs tight, parking distant & fragmented, small play-grounds
- Poor solar orientation
- Admin has no view of parking

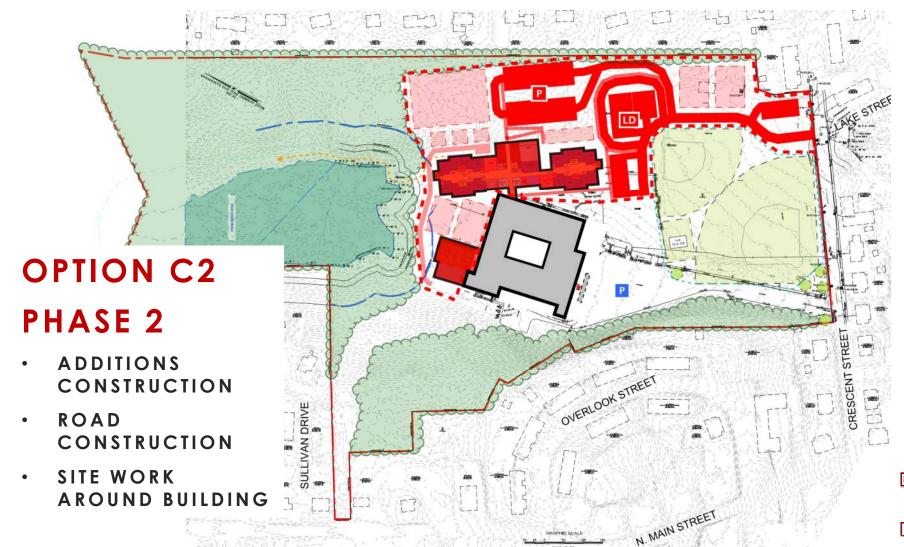
GREENFIELD HIGH SCHOOL

EXAMPLE OF CLOSE, PHASED CONSTRUCTION



construction phasing







- PHASED RENOVATIONS/ ADDITIONS
- PARKING/ROAD CONSTRUCTION
- FINISH SITE WORK
- INSTALL SITE FURN.





OPTION C3.1

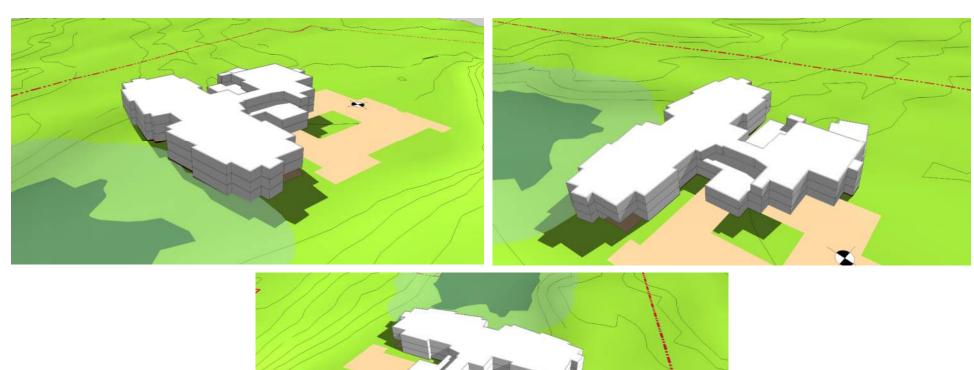
- **GRADES PK-5** (1,030)
- PHASED NEW BUILD
- 3 STORIES
- REAR OF SITE
- 3.5 YEAR DURATION

SITE PROGRAM

	PROGRAM	DESIGN					
PARKING	205	221					
BUSSES, 30'	3	3					
BUSSES, 40'	7	7					
VANS	4	USE BUS LOOP					
PK-K PARK/DROP	15	15					
CAR QUEUE	50	40					
FIELDS & SITE AMENITIES							
BASEBALL	1	1					
SOFTBALL	1	1					
U-10 SOCCER	1	1					
U-8 SOCCER	3	3					
U-6 SOCCER	1	1					
PK- 2 PLAYGROUNI	D 1	1					
3-5 PLAYGROUND	1	1					
PAVED PLAY AREA	1	1 + PK-K DROP					
OUTDOOR LEARNII	NG 2	3					

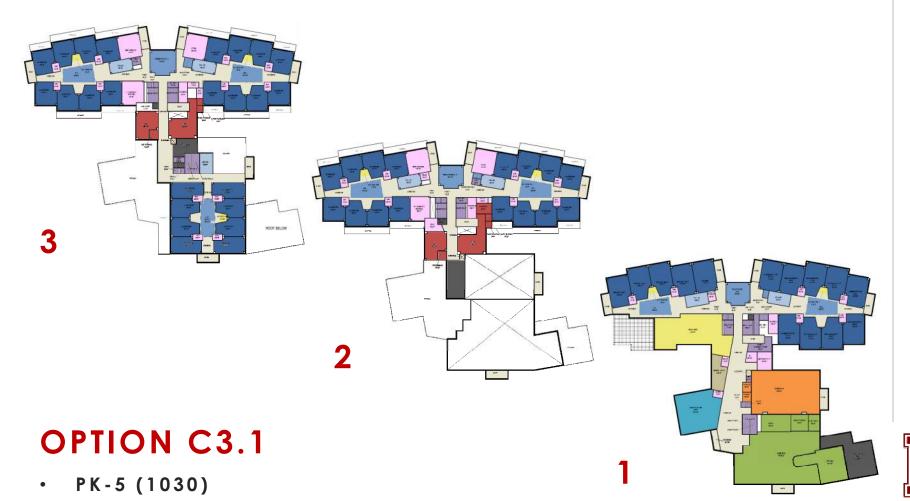








OPTION C3.1 - MASSING MODEL ON SITE TOPOGRAPHY



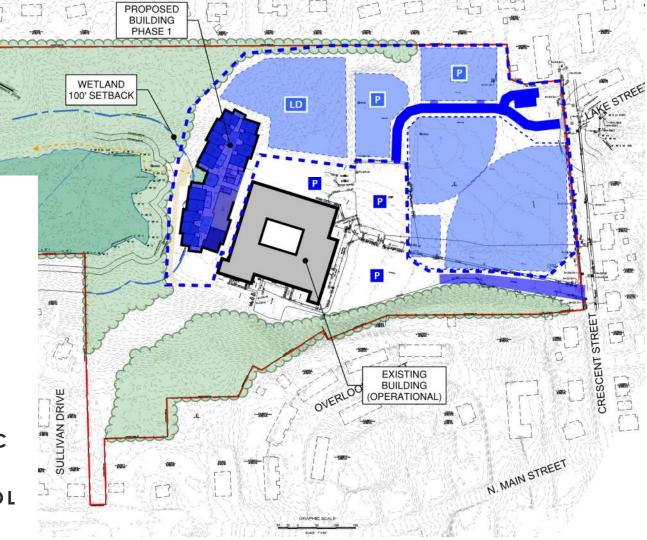
- Good drop-off design for busses and cars
- Good solar orientation
- Admin has commanding view of site
- Compact, logical plan
- Shared spaces and Maker central
- Dynamic extended learning spaces touch nearly all classrooms

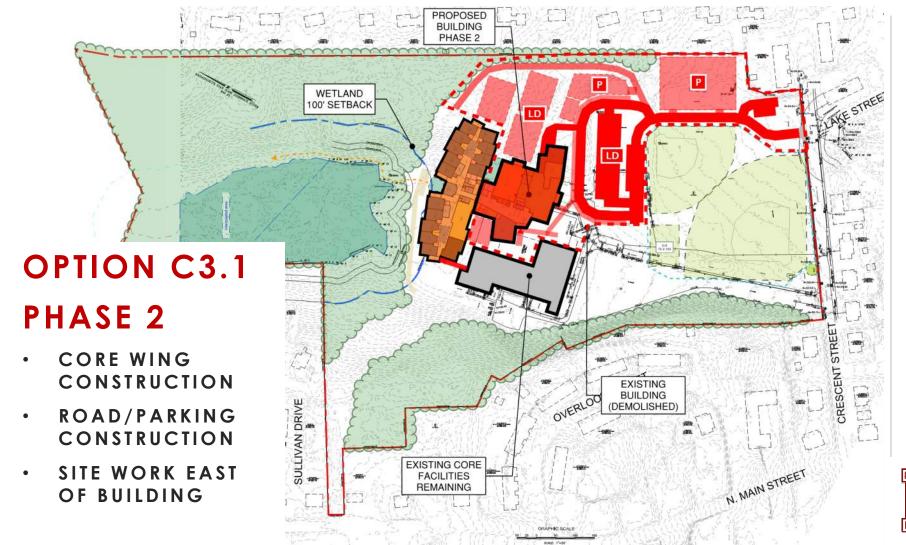
CONS

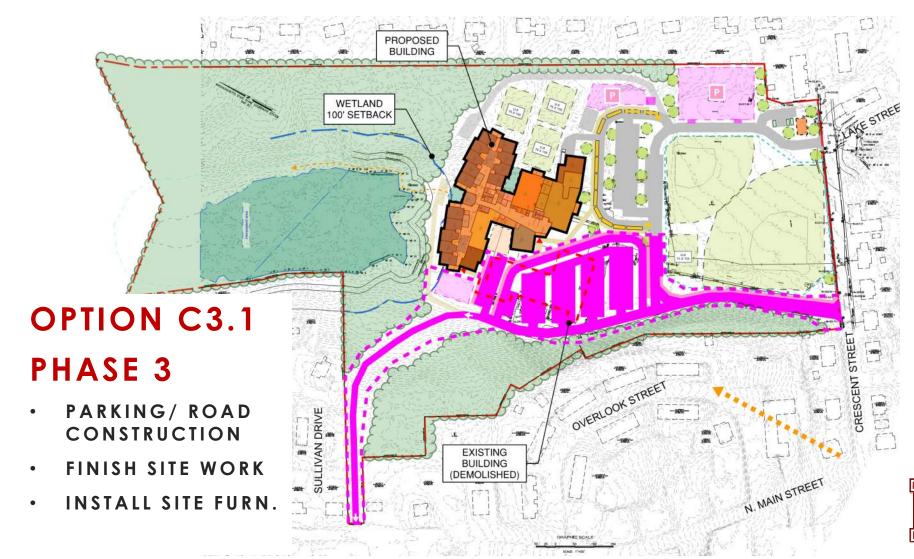
- Phased takedown project increases duration
- New construction close to existing building
- Circulation only around
 4/5 of building
- Upper playground distant from building



- ENABLING WORK
- CLEAR AND ROUGH GRADE
- RECONSTRUCT
 VAIL FIELD
- BUILD ACADEMIC WING
- EXISTING SCHOOL CONTINUES USE









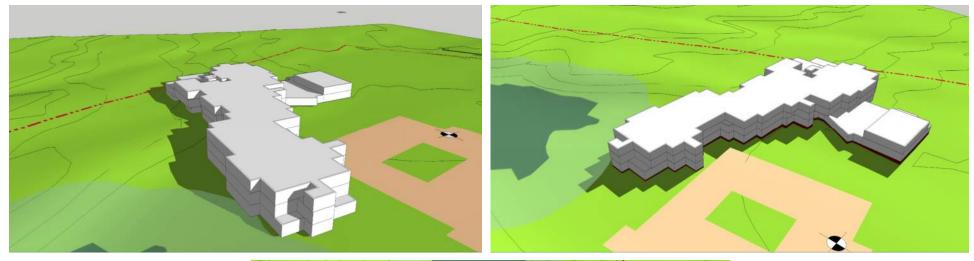
- GRADES PK-5 (1,030)
- NEW BUILD
- 3 STORIES
- REAR OF SITE
- 3 YEAR DURATION

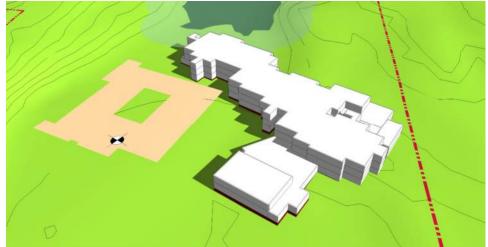
SITE PROGRAM

	PROGRAM	DESIGN		
PARKING BUSSES, 30' BUSSES, 40' VANS PK-K PARK/DROP CAR QUEUE	205 3 7 4 15 50	211 3 7 USE BUS LOOP 18 40		
FIELDS & SITE AMENITIES				
BASEBALL	1	1		
SOFTBALL	1	1		
U-10 SOCCER	1	1		
U-8 SOCCER	3	5		
U-6 SOCCER	1	1		
PK- 2 PLAYGROUND) 1	1		
3-5 PLAYGROUND	1	1		
PAVED PLAY AREA	1	1 + PK-K DROP		
OUTDOOR LEARNIN	NG 2	3		

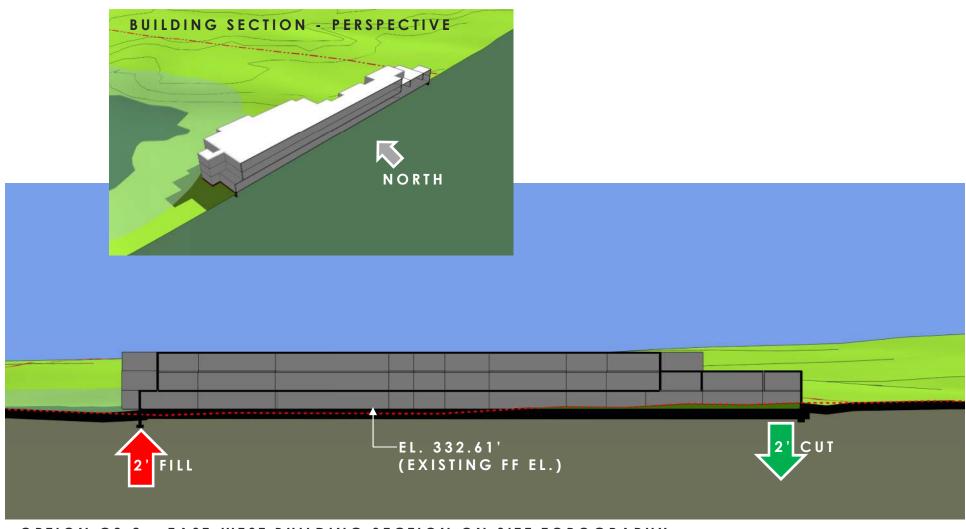






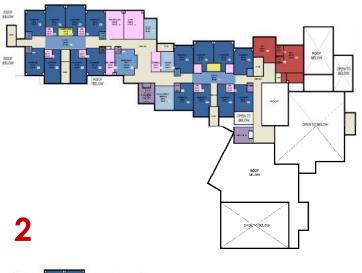


OPTION C3.2 - MASSING MODEL ON SITE TOPOGRAPHY



OPTION C3.2 - EAST-WEST BUILDING SECTION ON SITE TOPOGRAPHY







• PK-5 (1030)

OPTION C3.2 PROS

- Clean replacement project allows Balmer to function
- Good drop-off design for busses and cars
- Optional extra play fields
- Admin has commanding view of site
- Good solar orientation

CONS

- Circulation only around 4/5 of building
- Upper playground distant from building
- Length of building might be imposing

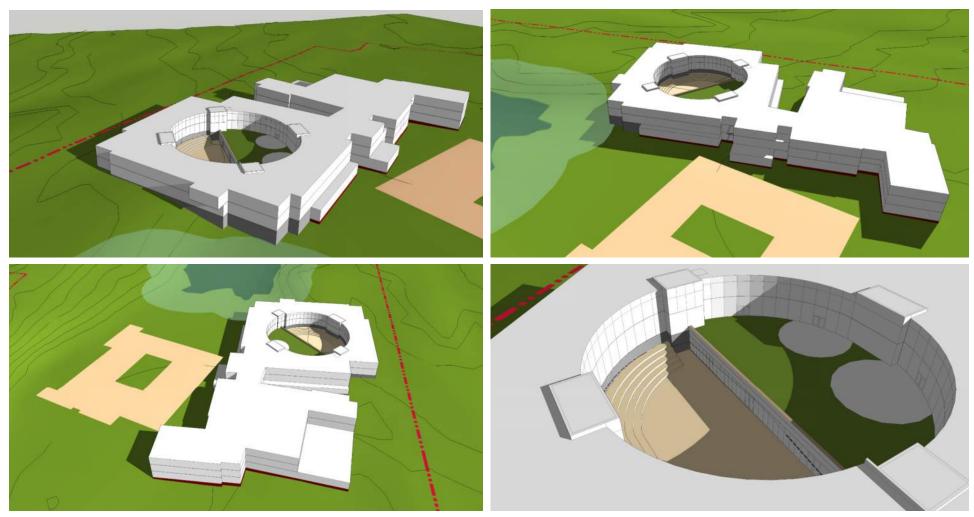


- GRADES PK-5 (1,030)
- NEW BUILD
- 3 STORIES, STEPPED
- REAR/EAST EDGE OF SITE
- 3 YEAR DURATION

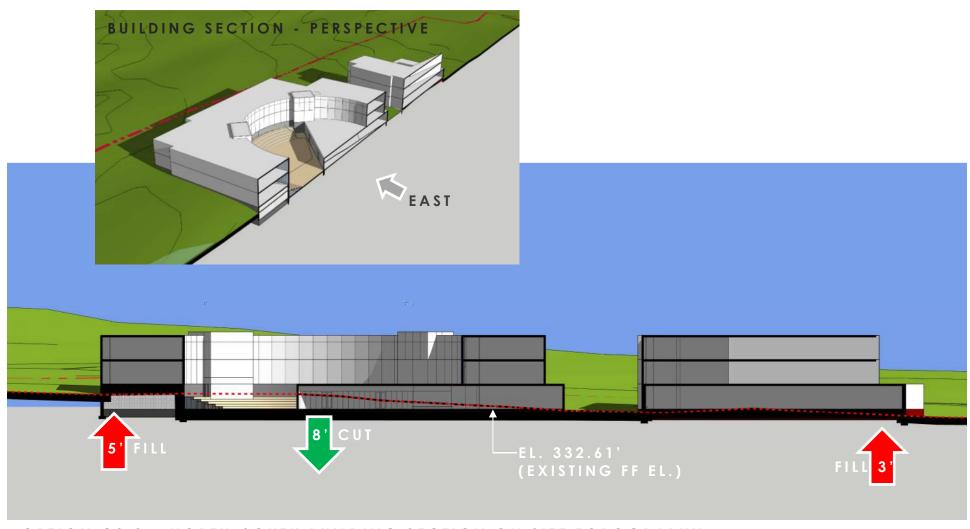
SITE PROGRAM

	PROGRAM	DESIGN		
PARKING	205	212		
BUSSES, 30' BUSSES, 40'	3 7	3		
VANS	4	USE BUS LOOP		
PK-K PARK/DROP	15	20		
CAR QUEUE	50	38		
FIELDS & SITE AMENITIES				
BASEBALL	1	1		
SOFTBALL	1	1		
U-10 SOCCER	1	1		
U-8 SOCCER	3	3		
U-6 SOCCER	1	1		
PK- 2 PLAYGROUNI	0 1	1		
3-5 PLAYGROUND	1	1		
PAVED PLAY AREA	1	USE PK-K DROP		
OUTDOOR LEARNIN	NG 2	3		

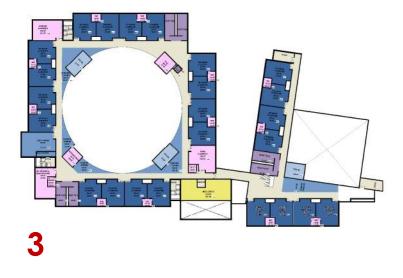




OPTION C3.3 - MASSING MODEL ON SITE TOPOGRAPHY



OPTION C3.3 - NORTH-SOUTH BUILDING SECTION ON SITE TOPOGRAPHY





• PK-5 (1,030)



OPTION C3.3 PROS

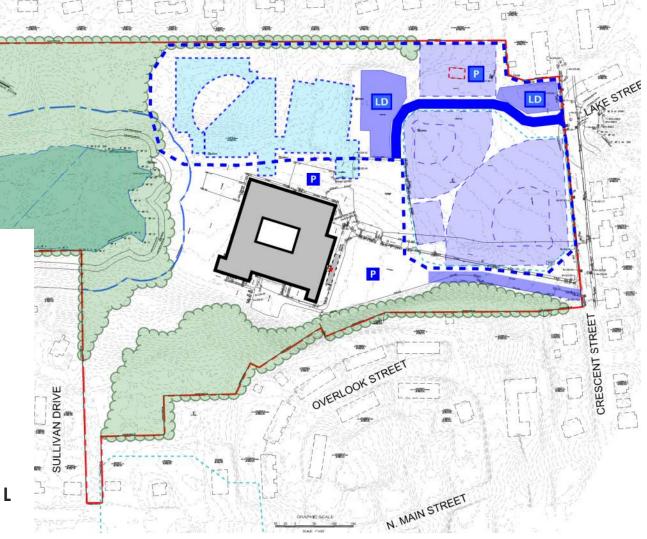
- Clean replacement project allows Balmer to function
- Built into hillside to save earthwork
- Good drop-off design for busses and cars
- Media center central, 2nd floor
- Dynamic, central outdoor learning space
- Arts plaza
- Extended learning spaces touch nearly all classrooms

CONS

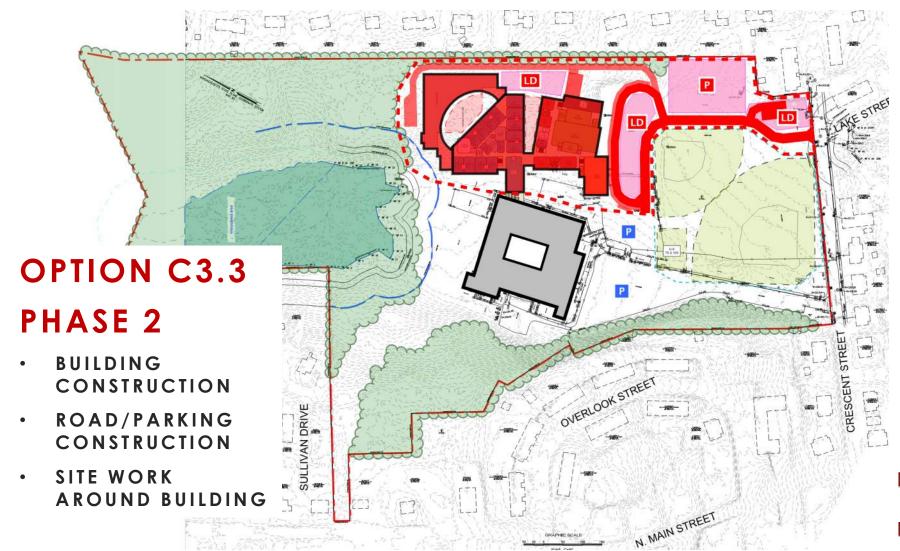
- Circulation only around 4/5 of building
- Admin has view of parking and car drop, but not rest of site



- ENABLING WORK
- CLEAR AND ROUGH GRADE
- RECONSTRUCT
 VAIL FIELD
- EXISTING SCHOOL CONTINUES USE



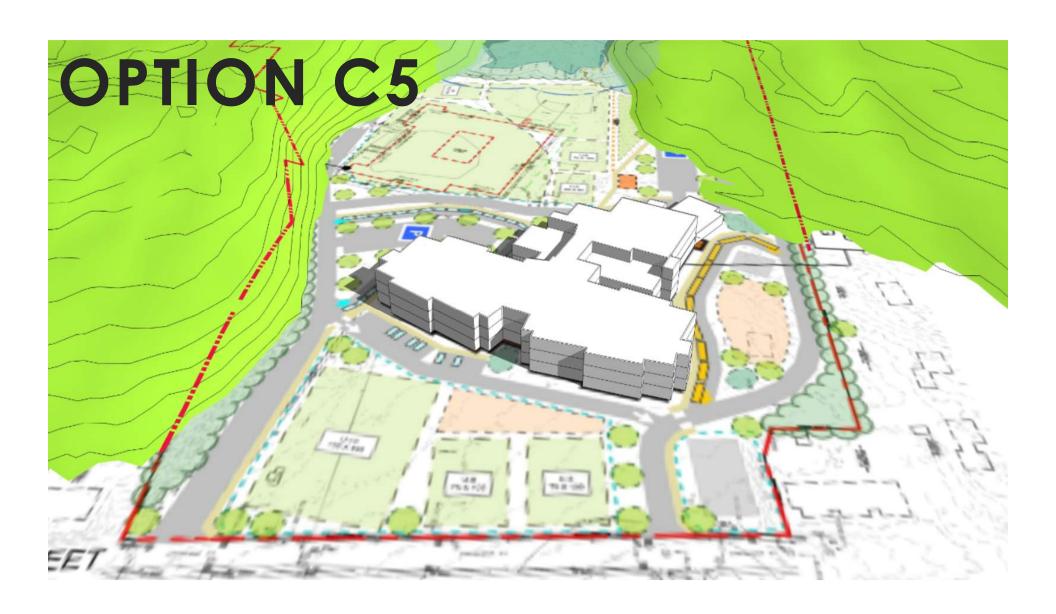




OPTION C3.3 PHASE 3

- DEMOLISH EXISTING BUILDING
- ROAD/PARKING CONSTRUCTION
- FLIP TEMP PARKING
- FINISH SITE WORK
- INSTALL SITE FURNITURE





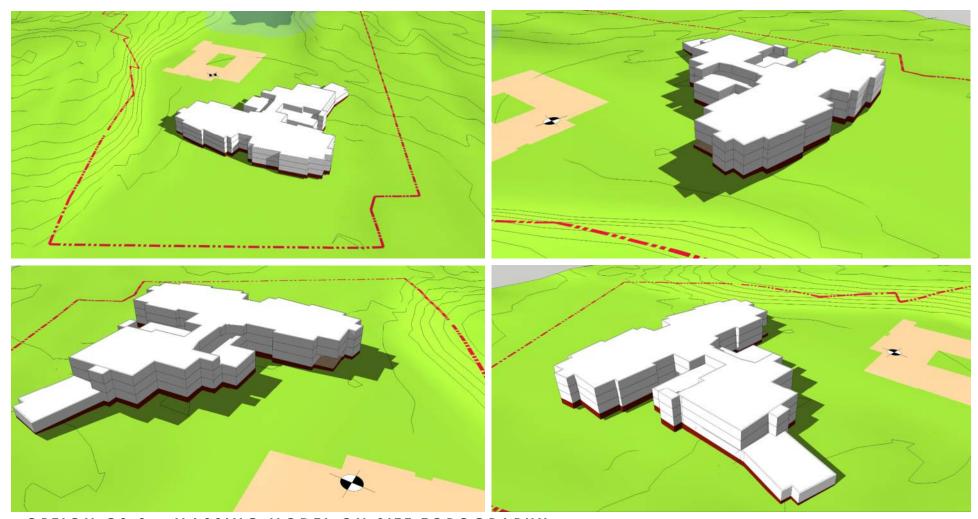
OPTION C5

- GRADES PK-5 (1,030)
- NEW BUILD
- 3 STORIES
- FRONT OF SITE
- 3 YEAR DURATION

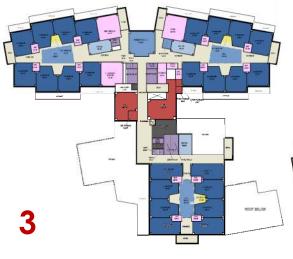
SITE PROGRAM

	PROGRAM	DESIGN		
PARKING BUSSES, 30' BUSSES, 40' VANS PK-K PARK/DROP CAR QUEUE	205 3 7 4 15 50	209 3 7 USE BUS LOOF 18 33		
FIELDS & SITE AMENITIES				
BASEBALL	1	1		
SOFTBALL	1	1		
U-10 SOCCER	1	1		
U-8 SOCCER	3	4		
U-6 SOCCER	1	1		
PK- 2 PLAYGROUNI	0 1	1		
3-5 PLAYGROUND	1	1		
PAVED PLAY AREA	1	2 + PK-K DROP		
OUTDOOR LEARNIN	NG 2	4		

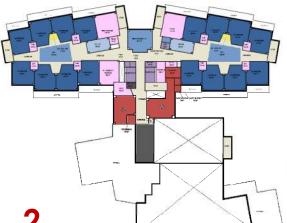


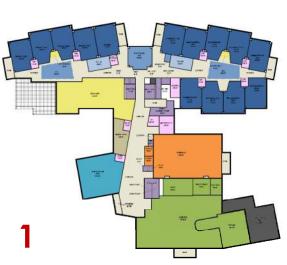


OPTION C3.3 - MASSING MODEL ON SITE TOPOGRAPHY



PLANS MIRRORED





OPTION C5

• PK-5 (1030)

OPTION C5 PROS

- Clean replacement project allows Balmer to function
- Least amount of earthwork
- Best solar orientation

CONS

- Circulation only around
 4/5 of building
- Drop-offs tight for busses and cars
- Building entrance "around back"
- Scale of building on Crescent Street

OPTION C5 PHASE 1

- ENABLING WORK
- CLEAR AND ROUGH GRADE
- BUILDING CONSTRUCTION
- ROAD/PARKING CONSTRUCTION
- SITE WORK AND FIELDS
- EXISTING SCHOOL CONTINUES USE



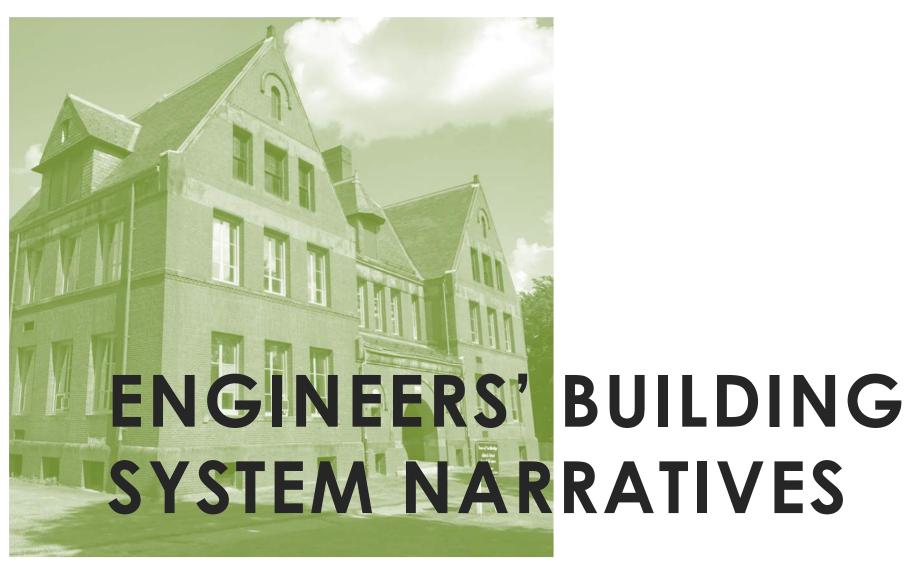
preliminary design

OPTION C5 PHASE 2

- ROAD/PARKING CONSTRUCTION
- NEW VAIL FIELD CONSTRUCTION
- SITE WORK
- INSTALL SITE FURNITURE







PROPOSED STRUCTURAL SYSTEMS - NEW

- Substructure
 - Reinforced cast-in-place concrete foundation walls and concrete slab-on-grade
- Superstructure
 - Light-weight concrete composite metal deck slab spanning between steel girders and columns
 - Galvanized, corrugated metal deck roof; acoustic deck at Gym, Media Center and Cafeteria
- Vertical Framing
 - Lateral load resisting system concentric braced frames of structural steel members or reinforced masonry sheer walls (Gym)



PROPOSED STRUCTURAL SYSTEMS -RENO

- Phased gut renovation
 - Additional reinforced masonry shear walls
 - Reinforcement of existing roof framing to support new mechanical systems
 - Existing masonry walls clipped to existing structure



PROPOSED MECHANICAL SYSTEMS

- Code- and LEED for Schools v4- Compliant
- High-efficiency dual-fuel oil/natural gas fired boiler plant
- Dehumidification Displacement Ventilation in Classrooms, Gym, Lobby, Cafetorium, Corridors
- VAV terminal boxes per each zone
- Hydronic supplemental space heating via ceiling radiant panels
- Full A/C in Admin, Nurse, Media Center, Electric and IT rooms
- Optional A/C in cafetorium?
- Kitchen and Custodial areas served by H&V units



PROPOSED ELECTRICAL SYSTEMS

- National Grid will supply power to transformer
- Typical lighting fixtures pendant mounted LED indirect luminaries with dimmable or dual-level switching
- Occupancy and daylight dimming sensors
- Gymnasium direct fixtures
- Cafeteria/Media Center combo of pendant direct/indirect fixtures and linear recessed fixtures
- Direct Digital Control (DDC) System
- "Solar-Ready" Roof planned and equipped for PV system



PROPOSED ELECTRICAL SYSTEMS

- Emergency Power System Generator
- Fire Alarm system smoke detectors, sprinkler system
- Lightning protection system
- Uninterruptable Power System (UPS)
- Distributed antenna system (DAS)
- In-building 2-way radio system communication



PROPOSED PLUMBING SYSTEMS

- New gas service
- New sanitary and storm system service
- New 4" domestic water service
- New high-efficiency gas-fired domestic hot water plant with recirculation system
- New water closets, lavatories, urinals, water coolers, floor sinks and drains; handicap accessible fixtures
- New roof drains and overflow drains



PROPOSED FIRE PROTECTION SYSTEM

- New 6" sprinkler service
- Wet sprinkler system to serve entire building-zoned by floor
- Standpipes with FD valves at each floor stairwell
- Ansul system at kitchen hoods



PROPOSED COMMUNICATIONS AND SECURITY SYSTEMS

- Voice and data 100% wireless coverage
- LCD flat panel display or short-throw interactive projector in classrooms, media center, and conference rooms
- Telephone system with Voice over IP (VOIP)
- Public address and clock system
- Video/audio door intercom at main entry doors
- Integrated security system- intrusion detection, video surveillance, access control
- Digital Signage
- Sound system and projector in Gym and Cafeteria
- Speech reinforcement system at instructional spaces







NORTHBRIDGE MIDDLE SCHOOL SPACE ANALYSIS UPDATE

DISTRICT ADMINISTRATION SPACE ANALYSIS

ASSESSMENT AND PROGRAM HIGHLIGHTS

- Stately Residential Building, but ill-equipped for office use
- Serious Issues: Client Privacy, Handicapped Accessibility, meeting space, file space, safe storage space for vital records, indoor environment (hot/cold), no sprinkler, possible structural concerns...

RESULTS:

• Existing space, totals 4,718 Net SF

Recommended proposed space, totals 5,485 Net SF

Proposed total required space

8,228 Gross SF









MIDDLE SCHOOL CAPACITY ANALYSIS EXISTING SPACE UTILIZATION:

Existing Overall Building area: 176,340 GSF

<u>District Maintenance/Storage @1.56 GF - 15,366 GSF</u>

Effective Middle School use: 160,974 GSF

Existing MS Educational Program area: 103,427 NSF

1.56 Grossing Factor (ratio of gross to net SF) – indicates an older, less-space-efficient building.

MSBA benchmark is (1.5).



MIDDLE SCHOOL CAPACITY ANALYSIS

RECONFIGURATION - CASE 1:

Keep existing District Maintenance/Storage

Existing Effective MS Area: 103,427 NSF

 \leftarrow 5th Grade moves to Balmer - 10.368 NSF

→ District Admin Offices move to MS + 5,485 NSF

Delta (Additional Capacity) 4,883 NSF

CONCLUSION: THIS SCENARIO WOULD WORK



MIDDLE SCHOOL CAPACITY ANALYSIS

RECONFIGURATION - CASE 2:

Keep existing District Maintenance/Storage

Existing Effective MS Area:	103,427 NSF
Move classes out of 1905 Wing, take out of service	- 15,926 NSF
Existing MS Area without 1905 wing:	87,501 NSF
← 5 th Grade moves to Balmer	- 10,368 NSF
→ <u>District Admin Offices move to MS</u>	+ 5,485 NSF
Remaining Middle School Area	82,618 NSF
Grade 6-8 Program Area	93,059 NSF

CONCLUSION: THIS SCENARIO WOULD NOT WORK



MIDDLE SCHOOL CAPACITY ANALYSIS

RECONFIGURATION - CASE 3:

Remove existing District Maintenance/Storage	+ 9,850 NSF
Existing Effective MS Area including reclaimed Maint. areas:	113,277 NSF
Move classes out of 1905 Wing, take out of service	- 15,926 NSF
Existing MS Area without 1905 wing:	97,351 NSF
← 5 th Grade moves to Balmer	- 10,368 NSF
→ <u>District Admin Offices move to MS</u>	+ 5,485 NSF
Remaining Middle School Area	92,468 NSF
Kemaining Middle School Area	72,400 N31
Grade 6-8 Program Area	93,059 NSF

CONCLUSION: THIS SCENARIO *COULD* WORK



MIDDLE SCHOOL CAPACITY ANALYSIS

CONCLUSIONS:

- Moving 5th grade to Balmer will better align this age group with their peers educationally.
- Moving 5th grade out of the MS will create other realigning opportunities to right-size and match classes and spaces.
- This space analysis is high-level, based on gross and net area (SF)
 and does not address detail-level program and space realities in the
 building.
- The District should evaluate the pros and cons of Case 3 if closing the
 1905 wing is a high priority.





CONTRACTING STRUCTURE

CHAPTER 149 - GENERAL CONTRACTOR, DESIGN-BID-BUILD	CHAPTER 149A - CONSTRUCTION MANAGER AT RISK (CMR)
Single-phase fixed price contract	Two-phase "cost plus" contracting method
Owner procures OPM, Designer	Owner procures OPM, Designer
After design completed, Bids solicited from qualified GCs	Before design prepared, Owner retains CMR through qualifications-based selection process
Bid solicitation requires single Lump Sum Bid Price to complete all the work	CMR provides constructability/budget review during design, then constructs the project
Owner must award contract to the Lowest Responsible Eligible Bidder	CMR contract price = Cost of the Work + General Conditions + Negotiated CM Fee
	CMR and Owner agree on Guaranteed Maximum Price (GMP) when design is at least 60% complete. CMR paid the lesser of the Contract Price or the GMP (i.e. Savings returned to Owner)



ADVANTAGES

CHAPTER 149 - GENERAL CONTRACTOR, DESIGN-BID-BUILD	CHAPTER 149A - CONSTRUCTION MANAGER AT RISK (CMR)
Competitive Bidding should produce the best available price	Qualifications-based procurement allows Owner to select CMR most capable of constructing the project
Risk for constructing the project delineated in the documents is entirely on the GC	CMR works with designer to identify design conflicts and omissions prior to construction. Design conflicts/omissions may lead to schedule and cost increases; CMR's involvement reduces this likelihood. CMR helps design project phasing approach.
The Work and schedule to complete it are narrowly defined; simplified project should yield simplified management	CMR process is flexible and provides Owner the ability to pursue alternate methods such as fast track/ early design packages, before design entirely completed
	+2% MSBA reimbursement incentive available



DISADVANTAGES

CHAPTER 149 - GENERAL CONTRACTOR, DESIGN-BID-BUILD	CHAPTER 149A - CONSTRUCTION MANAGER (CM)-AT-RISK
GC not available to help identify design conflicts and omissions prior to construction. Design conflicts/omissions may lead to schedule and cost increases.	CMR is reimbursed for cost of the work and paid a fee as compensation, placing risk for the cost of completing the work up to the GMP on the Owner
Designer must develop project phasing approach in isolation.	Filed Sub Bid process delay transfers most of the risk for the cost of completing the work to the Owner, and may reduce cost savings available through competition
"Lowest Responsible Eligible Bidder" may not be the best, most qualified choice to construct the project	Before design prepared, Owner retains CMR through qualifications-based selection process
Linear D-B-B process restricts Owner's ability to pursue alternate methods such as fast track/early design packages	
No MSBA reimbursement incentive available	



CONCLUSIONS

CHAPTER 149 - GENERAL CONTRACTOR, DESIGN-BID-BUILD	CHAPTER 149A - CONSTRUCTION MANAGER (CM)-AT-RISK
Best suited for less complicated or less complex projects with straightforward designs	Best suited for more complicated/ complex projects designs, with factors such as phased construction, complex schedule or management challenges, or strict schedule limitations.





NEXT STEPS

- Continue to refine building plan diagrams with Working Group, using the Education Plan and Space Summary Program.
- November, 2017 Survey #2 issued
- December 6, 2017 Community Forum #5 at NES Cafeteria
- December 19, 2017 SBC to vote on Preferred Option
- January 3, 2018 Submit Preferred Schematic Report (PSR) to MSBA
- May 9, 2018 Submit Schematic Design (SD) documents to MSBA
- June 27, 2018 MSBA board meeting to approve project to bring to voters
- Fall 2018 Town Vote

